on 29-Oct-2026

BERNSTEIN
SOCIETE GENERALE GROUP

29 October 2026

Global Software

# Oracle Corp

Rating

**Outperform**

Price Target

**ORCL** **325.00 USD**




**Mark L. Moerdler, Ph.D.**
+1 917 344 8506
mark.moerdler@bernsteinsg.com



**Firoz Valliji, CFA**
+1 917 344 8316
firoz.valliji@bernsteinsg.com



Shelly Tang, CFA
+1 917 344 8342
shelly.tang@bernsteinsg.com


# Oracle AI World and FAM: Was it everything one could want and more?

Oracle held their FAM at their Oracle AI World conference and eloquently addressed key investor concerns, provided additional multi-year guidance as well as shared addition details about the AI compute business model. Overall the financial guidance was much better than the street expected and the details about the business should help increase investor confidence. As a result stock climbed up 10% during the presentation.

In our preview to the FAM (Link), we had listed four key investor concerns around AI business model. Oracle addressed these concerns, in many cases with guidance and commentary that were better than street expectations and even our bullish estimates. They discussed: 1) AI datacenter Profitability and ROI; 2) capital raise requirements 3) the durability of demand; and 4) execution risk. Investors and our team, walked away from the event pleased with what they heard and enthused about the opportunity.

Note we are not updating our model at this time given all the guidance commentary and color supplied by management.

## Investment Implications

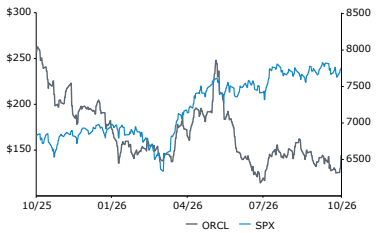
**Oracle (ORCL, TP $325, Outperform)** has been executing extremely well over the last few quarters but investors concerns were overhanging the stock. The conference showed how innovative the company is. ORCL's commentary and detailed guidance through FY30 and beyond that should help answer most investor concerns. We continue to believe that Oracle is well positioned to deliver one of the best returns within the software space over the next few years. We reiterate our Outperform rating.

| | |
|---|---|
| Close Date | 28 Oct 2026 |
| ORCL Close Price (USD) | 144.54 |
| Price Target (USD) | 325.00 |
| Upside/(Downside) | 125% |
| 52-Week Range | 285.46/114.50 |
| SPX | 7,743.98 |
| FYE | May |
| Div Yield | 1.4% |
| Market Cap (USD) (M) | 438,173 |
| EV (USD) (M) | 575,663 |

| Performance | YTD | 1M | 6M | 12M |
|---|---|---|---|---|
| Absolute (%) | (25.8) | 9.0 | (12.9) | (48.5) |
| SPX (%) | 13.1 | 0.8 | 8.5 | 12.4 |
| Relative (%) | (39.0) | 8.2 | (21.4) | (60.9) |

Source: Bloomberg, Bernstein estimates and analysis.

Price Performance, 1YR




| Adjusted EPS | F26A | F27E | F28E |
|---|---|---|---|
| ORCL (USD) | 7.63 | 8.37 | 12.19 |

| Financials | F26A | F27E | F28E | CAGR |
|---|---|---|---|---|
| Revenues (M) | 67,358 | 90,249 | 137,382 | 42.8% |
| Operating Earnings (M) | 28,925 | 35,713 | 52,967 | 35.3% |
| Net Earnings (M) | 22,235 | 25,424 | 37,194 | 29.3% |
| Revenue/Share | 23.11 | 29.73 | 45.01 | 39.6% |
| Operating Margin (%) | 42.9 | 39.6 | 38.6 | -- |
| Net Income Margin (%) | 33.0 | 28.2 | 27.1 | -- |
| EPS Growth (%) | 26.5 | 9.8 | 45.5 | -- |

| Valuation Metrics | F26A | F27E | F28E |
|---|---|---|---|
| Adjusted P/E (x) | 19.0 | 17.3 | 11.9 |
| PEG Adjusted (x) | 0.7 | 1.8 | 0.3 |
| EV/Sales (x) | 8.5 | 6.4 | 4.2 |
| P/Sales (x) | 6.3 | 4.9 | 3.2 |
| PEG Reported (x) | 0.7 | 1.8 | 0.3 |
| EV/EBIT (x) | 19.9 | 16.1 | 10.9 |
| Div Yield (%) | 1.4 | 1.4 | 1.4 |

Source: Bloomberg, Bernstein estimates and analysis.

**See the Disclosure Appendix of this report for required disclosures, analyst certifications and other important information. Alternatively, visit our Global Research Disclosure Website.**
First Published: 29 Oct 2026 04:44 UTC Completion Date: 29 Oct 2026 04:44 UTC

on 29-Oct-2026



## DETAILS

Oracle's stock has been on a roller coaster. Last year the company announced a massive increase in RPO driven by contracts with AI Labs and digitally native companies for AI datacenters. Initially when the company announced these large customers and the major ramp in RPO the stock jumped up, but then it dropped significantly. Overall ownership of Oracle decreased and for a while investor interest was muted. These changes in ownership have been represented in our software crowding work. Within the Bernstein Software Crowding score Oracle's stock has fallen from #3 in our joint software crowding score to last over the last year (Software Crowding note ). We believe that all the data and commentary shared by ORCL could drive a revaluation of the stock.

Interest in Oracle has been very high over the last few months, especially from investors that do not own / under own Oracle stock. Investors have been interested but concerned about the ability of the company to deliver given the large CAPEX investments and the focus on not just IaaS/PaaS but AI datacenters for AI labs and large digitally native organizations.

Earlier this week we put out a preview note that laid out the key questions overhanging the stock and how the company's Financial Analyst Day could supply the answers to investor questions. Yesterday Oracle held their Oracle AI World conference and Financial Analyst Day. At the conference keynotes, prior to the FAM, the company made numerous product announcements that expand the reach of the company's SaaS and PaaS centric but what really surprised the street and moved the stock was all the details given during the Financial Analyst Meeting especially surrounding the massive OCI build-out and its impact on the company's financials. In our preview note (link) we laid out 4 areas of investor concern:

- Profitability and ROI;
- Capital raise and cost of capital;
- Durability of AI demand;
- Execution risk

Management not only discussed each of these but in many cases gave guidance that was far better than investors expected. They also gave substantial details on why OCI AI is built differently as well as details on the rest of the business that while many may be currently ignoring are very important and very valuable businesses that are helping Oracle surprise the street on revenue, margin, FCF and additional cash requirements.

Overall, the company did an excellent job at the FAM helping to allay investor concerns and layout a path to positive FCF in H2FY28 and $30B of FCF in FY29, strong profitability (40%+ PF gross margins in FY30), and PF EPS of $21 in FY30. We feel very positive about the opportunity and believe the management team is executing quite well. While the stock has increased post the FAM we believe the valuation does not represent the upside to revenue, earnings or FCF that the company will deliver over the next few years. We would recommend investors add Oracle to their portfolio and while the stock will continue to bounce around the value they are creating should more than offset the noise in the stock. Next we turn to each of the 4 areas of investor concerns and show how the company should have shown how that concerns are currently overblown.

Please note that we are not updating our model at this time to reflect all the data and updated guidance management supplied.

### PROFITABILITY AND ROI

Investors have been concerned about the value that is being generated from Oracle's investment in AI datacenters. Management guided to:

- **AI Datacenter margins:** The AI compute business would deliver 35% gross margins and they shared that they expect it will deliver, at a steady state, 34% Operating margins
- **Non-GAAP operating margins** will be 40%+ in FY30, with FY28 and FY 29 operating margins slightly.
- **Free Cash Flow:** Oracle will generate $30B in FCF in FY29 and $21+ in non-GAAP EPS in FY30 up from $8.10 in FY27
- **ROI:** Oracle laid out 3 scenarios for contract economics to highlight the value being created for an illustrative 1GW 5-year contract:

on 29-Oct-2026



- ~28% ROI for self funded datacenter
- ~28% ROI for vendor financed hardware
- 20%+ ROI for customers that Bring-Your-Own-Hardware

In total these numbers plus the commentary during the analyst day lay the strong profitability and Return on Investment that management expects to deliver via their AI datacenter investment.

## CAPITAL RAISE AND COST OF CAPITAL

Investors have been concerned about how much capital Oracle will need to raise to build all the datacenter capacity they have contracted for; how much that will impact profits; and how long it will take to be FCF positive. All these questions were directly answered by management and with far better answers than even we were modeling.

- **Capital requirements:** On the questions of the need for additional capital to fund all the datacenter build-out, management stated that only an additional $20B would be required, and it would be via a combination of $10B of debt and $10B of equity. Note this the total additional capital is in-line with our estimates.
- **Other sources of funding:** Management explained that ~50% of financing for datacenter build-out will be funded via a combination of 1) vendor financing; 2) client pre-payments; and 3) client bring-your-own-hardware; 4) the $20B discussed in the prior bullet. In addition, the cost of funding was included in the company's guidance on margins, EPS and FCF and obviously is not going to be a meaningful overhang.
- **Time to profitability:** Management also explained that they will be FCF positive in H2FY28, far earlier than the street expected and generate $30B in FCF in FY30.
- **Net debt to EBITDA:** The company expected Net debt to EBITDA to be below 3.5x by FY29

**In summary, if the company executes as expected, there should not be a capital-related overhang going forward.**

## DURABILITY OF AI REVENUE

One of the concerns overhanging the stock is the durability of the AI revenue streams. While the answer can not be simply a number (e.g. EPS or margins) as seen with the prior concerns, the answer needs to be a differentiated offering that customers will continue to renew their contracts. While Management is guiding revenue growing to more than $225B by FY30 the real issue that investors worry about has been will the contracts renew and here Oracle focused on ways in which their technology and design is not only differentiated from competitors, they discussed how flexible the architecture is. Oracle OCI datacenters can easily be configured with CPU-based servers, GPU-based servers of ASIC inferencing servers.

Oracle presented AI infrastructure as a durable long-term business rather than a short-cycle build out, arguing that current data centers and hardware should remain valuable at renewal and that the next contracts (in 5-6 years) is expected at similar or better margin rates.

While Oracle tried its best, we think this overhang could continue to persist, at least in the near-term.

**Execution Risk**

Execution concerns for such a massive infrastructure project, is hard to dispel before all the physical infrastructure is in place, which is expected to be in CY2028. However, Oracle did share some additional details that should help diminish some concern:

- Five large datacenter location (Abilene, Shackleford, New Mexico, Michigan, and Wisconsin) account for just 50% of expected 10GW total capacity build out.
- ORCL has built in contingencies for potential delays and that these projects are developed in close coordination with end-customers, reducing cancellation risk.

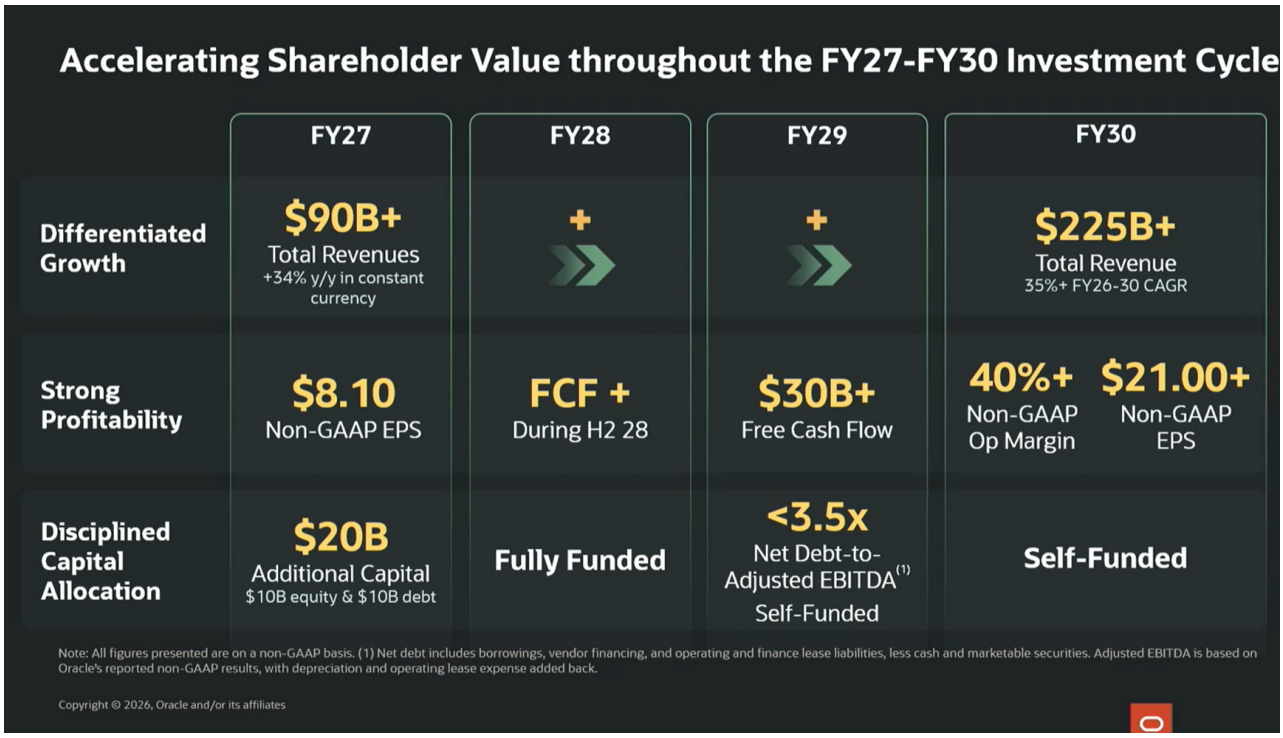
on 29-Oct-2026



- Oracle's capital commitment is heavily centered around hardware, limiting investment risk.
- Fungibility of equipments and hardware across capacity contract is another level to circumvent project specific delay.

Overall, we think Oracle presented a strong case against execution risk. However, we think that execution concerns could keep flaring up sporadically, till Oracle get past the major construction phase in CY2028.

EXHIBIT 1: **Oracle showed in one of their exhibits how the investment cycle will drive increasing value from a revenue, operating margin and PF EPS perspective**

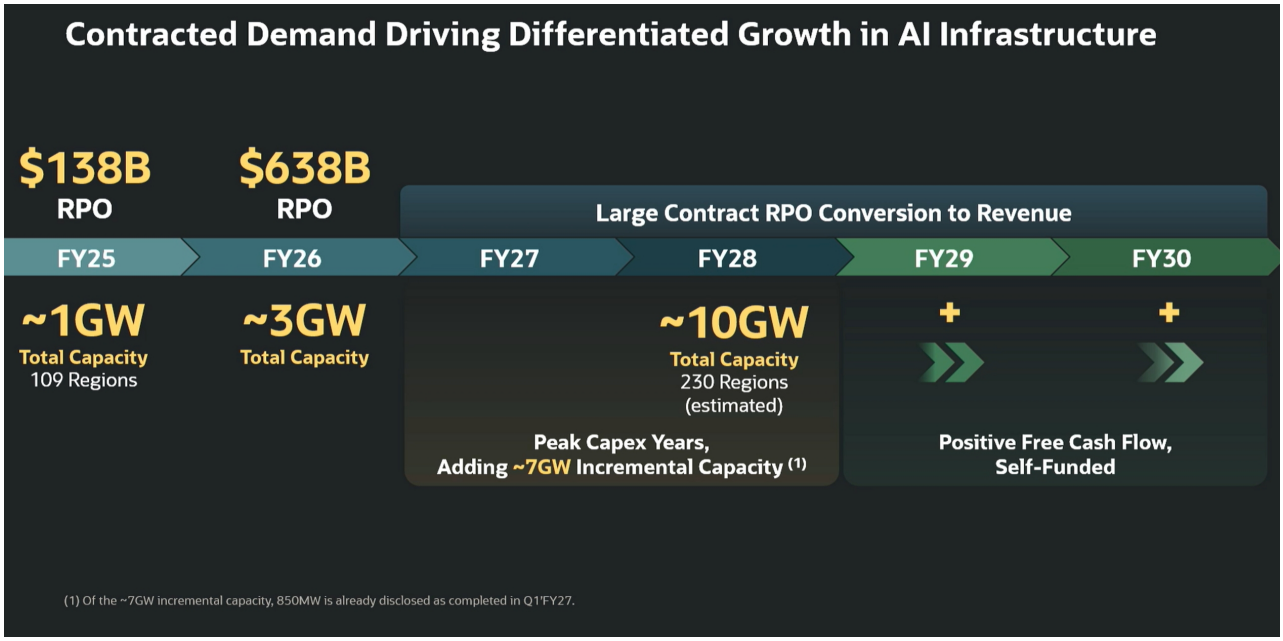



Source: Company reports

on 29-Oct-2026

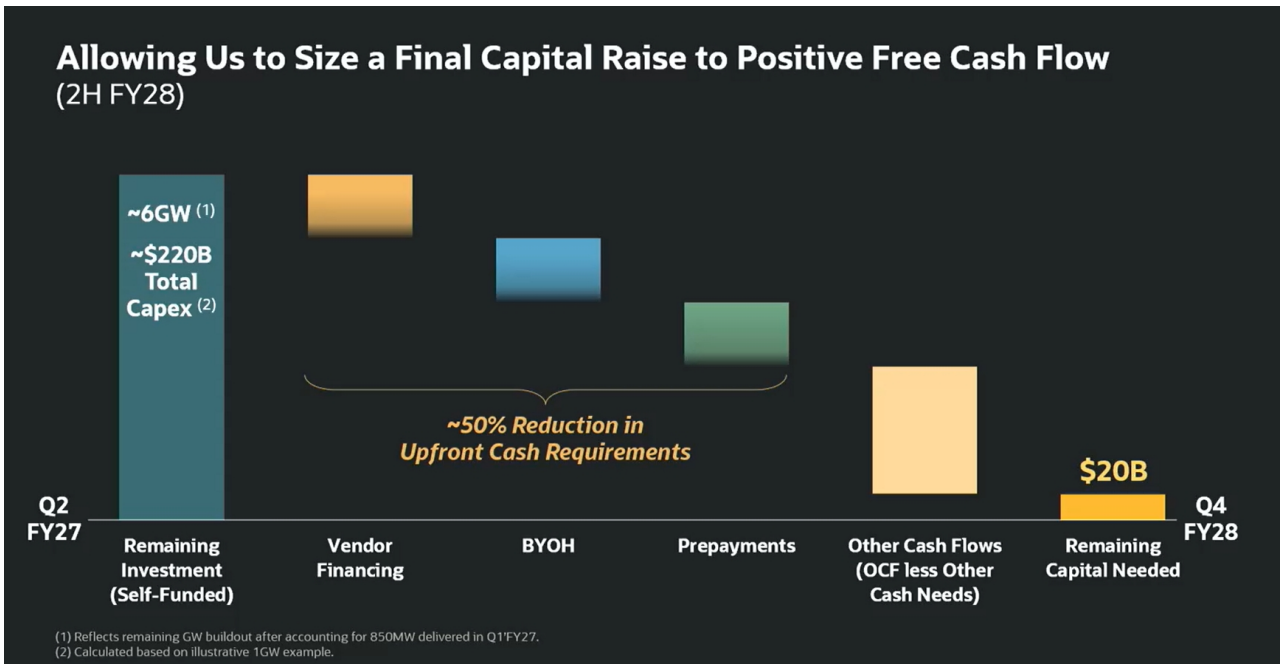


EXHIBIT 2: **Oracle showed how the RPO will convert into ~10GW of datacenter capacity and then into positive FCF and the ability to self-funded growth**




Source: Company reports

EXHIBIT 3: **Oracle answered one of the key investor questions: They will only need $20B of additional cash to reach FCF positive and self funding growth**

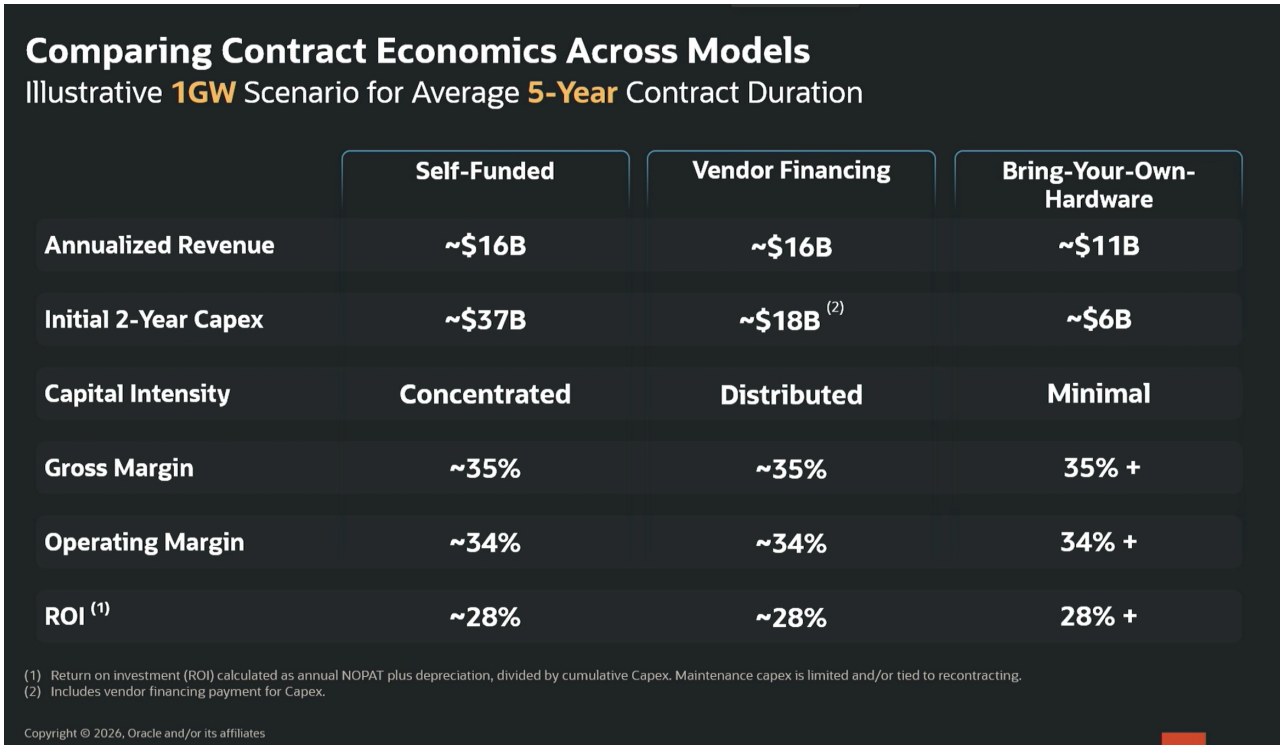



Source: Company reports

on 29-Oct-2026



EXHIBIT 4: **Oracle showed how they have 3 ways of monetizing AI datacenters, each with different but valuable economics**




Source: Company reports

## ORACLE PAAS AND SAAS ANNOUNCEMENTS

- **Enriching its AI PaaS and SaaS layers:** Oracle has shifted the keynote layout from focusing on the innovations within the AI datacenters to the PaaS and SaaS layers above the pure compute (IaaS) layer. During the keynote, OCI introduced many security-focused and developer focused tools including:
  - **Agentic Identity Access Management** to manage identify and access for agents
  - **AI Security Mesh** which uses AI to enhance cybersecurity
  - **Oracle AI Data Platform** to unite data for building AI workflows (and dedicated FDE's to help launch faster)
  - **Oracle App Composer** that lets employees build, publish and share enterprise applications in a no-code environment
  - **Oracle AI Workspace,** built with OpenAI, which allows users to interact with AI and see everything in one place.
  - The company is deepening its **partnership with OpenAI** on many of the initiatives mentioned above with deep integrations involving ChatGPT and Codex, and it also announced a **partnership with Snowflake,** bringing the Snowflake AI Data Cloud natively onto OCI platform.
- On the hardware front, OCI has already started delivery Nvidia Vera Rubin systems. It is also broadening its offerings to support alternative AI chips (e.g. AMD, TPU, Cerebra) and will start to offer TPU V8 on OCI starting calendar 2027. The company is also keeping pushing innovations on its proprietary networking technology called OCI Acceleron.

on 29-Oct-2026



# APPENDIX - FINANCIAL FORECASTS

## EXHIBIT 5: **Oracle Income Statement**

$ Millions, PF except otherwise noted

| **Income Statement** | **FY2024** | **FY2025** | **FY2026** | **FY2027E** | **FY2028E** | **FY2029E** | **Q127** | **Q227E** | **Q327E** | **Q427E** |
|---|---|---|---|---|---|---|---|---|---|---|
| Cloud services and license support | 39,383 | 44,030 | 53,795 | 77,530 | 124,914 | 182,789 | 16,502 | 18,436 | 20,288 | 22,304 |
| Cloud license and on-premise license | 5,081 | 5,201 | 4,736 | 3,603 | 3,453 | 3,259 | 655 | 819 | 819 | 1,310 |
| **Software Revenues** | **44,464** | **49,231** | **58,531** | **81,133** | **128,367** | **186,049** | **17,157** | **19,255** | **21,107** | **23,614** |
| **Hardware Systems Revenues** | **3,066** | **2,936** | **3,084** | **3,285** | **3,268** | **3,252** | **774** | **807** | **743** | **961** |
| **Services** | **5,431** | **5,232** | **5,743** | **5,831** | **5,746** | **3,477** | **1,414** | **1,457** | **1,456** | **1,505** |
| **Total revenues** | **52,961** | **57,399** | **67,358** | **90,249** | **137,382** | **192,778** | **19,345** | **21,518** | **23,306** | **26,080** |
| Cloud services and license support | 8,901 | 10,959 | 16,975 | 32,626 | 62,646 | 98,088 | 6,266 | 7,467 | 8,733 | 10,161 |
| Cost of hardware systems | 867 | 754 | 841 | 1,008 | 946 | 938 | 275 | 236 | 216 | 281 |
| Cost of services | 4,657 | 4,373 | 4,346 | 4,304 | 4,167 | 2,370 | 1,001 | 1,138 | 1,086 | 1,080 |
| **Total Cost of Revenue** | **14,425** | **16,086** | **22,162** | **37,938** | **67,759** | **101,397** | **7,542** | **8,840** | **10,035** | **11,522** |
| S&M | 7,609 | 7,894 | 7,573 | 7,404 | 7,293 | 8,602 | 1,640 | 2,050 | 1,891 | 1,822 |
| R&D | 6,692 | 7,222 | 7,467 | 7,854 | 7,779 | 5,950 | 1,734 | 2,070 | 2,087 | 1,963 |
| G&A | 1,181 | 1,163 | 1,231 | 1,340 | 1,585 | 1,631 | 278 | 357 | 324 | 381 |
| **Total expenses** | **29,907** | **32,365** | **38,433** | **54,536** | **84,415** | **117,579** | **11,194** | **13,317** | **14,337** | **15,688** |
| **Operating income** | **23,054** | **25,034** | **28,925** | **35,713** | **52,967** | **75,199** | **8,151** | **8,201** | **8,969** | **10,392** |
| Non-operating income, net | (98) | 58 | 3,548 | 1,139 | 71 | 34 | 307 | 307 | 249 | 277 |
| EBIT | 22,956 | 25,092 | 32,473 | 36,852 | 53,038 | 75,233 | 8,458 | 8,508 | 9,218 | 10,669 |
| Interest expense | (3,514) | (3,578) | (4,598) | (5,839) | (7,120) | (7,432) | (1,428) | (1,379) | (1,434) | (1,599) |
| **Income before income taxes** | **19,442** | **21,514** | **27,875** | **31,013** | **45,918** | **67,801** | **7,030** | **7,129** | **7,784** | **9,070** |
| (Provision) Benefit for income taxes | 3,733 | 4,231 | 5,537 | 5,508 | 8,724 | 12,882 | 1,191 | 1,283 | 1,401 | 1,633 |
| **Net income** | **15,709** | **17,283** | **22,235** | **25,424** | **37,194** | **54,919** | **5,758** | **5,846** | **6,383** | **7,437** |
| **Proforma Diluted EPS ($)** | **5.56** | **6.03** | **7.63** | **8.37** | **12.19** | **17.96** | **1.92** | **1.92** | **2.09** | **2.44** |
| Basic share count | 2,744 | 2,789 | 2,861 | 2,997 | 3,013 | 3,018 | 2,966 | 3,003 | 3,008 | 3,010 |
| Diluted share count | 2,823 | 2,866 | 2,915 | 3,036 | 3,052 | 3,057 | 3,000 | 3,046 | 3,047 | 3,049 |
| **Key ratios (Based on PF results unless otherwise noted)** | | | | | | | | | | |
| Overall gross margin | 72.8% | 72.0% | 67.1% | 58.0% | 50.7% | 47.4% | 61.0% | 58.9% | 56.9% | 55.8% |
| S&M as % of sales | 14.4% | 13.8% | 11.2% | 8.2% | 5.3% | 4.5% | 8.5% | 9.5% | 8.1% | 7.0% |
| R&D as % of sales | 12.6% | 12.6% | 11.1% | 8.7% | 5.7% | 3.1% | 9.0% | 9.6% | 9.0% | 7.5% |
| G&A as % of sales | 2.2% | 2.0% | 1.8% | 1.5% | 1.2% | 0.8% | 1.4% | 1.7% | 1.4% | 1.5% |
| Operating margin | 43.5% | 43.6% | 42.9% | 39.6% | 38.6% | 39.0% | 42.1% | 38.1% | 38.5% | 39.8% |
| Operating margin (GAAP) | 29.0% | 30.8% | 30.6% | 32.8% | 33.4% | 35.2% | 34.8% | 31.0% | 31.8% | 33.6% |
| Tax rate | 19.2% | 19.7% | 19.9% | 17.8% | 19.0% | 19.0% | 16.9% | 18.0% | 18.0% | 18.0% |
| Net margin | 29.7% | 30.1% | 33.0% | 28.2% | 27.1% | 28.5% | 29.8% | 27.2% | 27.4% | 28.5% |
| **Sequential change (based on PF results unless otherwise noted)** | | | | | | | | | | |
| Total Revenues | 6.0% | 8.4% | 17.4% | 34.0% | 52.2% | 40.3% | 0.8% | 11.2% | 8.3% | 11.9% |
| Total Cost of Revenue | 11.2% | 11.5% | 37.8% | 71.2% | 78.6% | 49.6% | 16.6% | 17.2% | 13.5% | 14.8% |
| S&M | -7.5% | 3.7% | -4.1% | -2.2% | -1.5% | 17.9% | -12.9% | 25.0% | -7.8% | -3.6% |
| R&D | 0.8% | 7.9% | 3.4% | 5.2% | -1.0% | -23.5% | -9.1% | 19.4% | 0.8% | -5.9% |
| G&A | -3.0% | -1.5% | 5.8% | 8.8% | 18.3% | 2.9% | -16.5% | 28.3% | -9.1% | 17.4% |
| Operating income | 10.3% | 8.6% | 15.5% | 23.5% | 48.3% | 42.0% | -5.1% | 0.6% | 9.4% | 15.9% |
| Net income | 10.8% | 10.0% | 28.7% | 14.3% | 46.3% | 47.7% | -6.4% | 1.5% | 9.2% | 16.5% |
| EPS - Diluted, Pro-Forma | 8.7% | 8.4% | 26.5% | 9.8% | 45.5% | 47.4% | -9.1% | 0.0% | 9.1% | 16.5% |
| EPS - Diluted, GAAP | 20.8% | 17.1% | 34.2% | 14.2% | 54.8% | 55.6% | 7.7% | -5.0% | 11.0% | 19.3% |
| Diluted shares | 2.1% | 1.5% | 1.7% | 4.2% | 0.5% | 0.2% | 2.9% | 1.5% | 0.0% | 0.0% |

Source: Company reports, Bernstein estimates and analysis

on 29-Oct-2026



## EXHIBIT 6: **Oracle Balance Sheet**

$ Millions & GAAP, except otherwise noted

| **Balance Sheet** | FY2024 | FY2025 | FY2026 | FY2027E | FY2028E | FY2029E | Q127 | Q227E | Q327E | Q427E |
|---|---|---|---|---|---|---|---|---|---|---|
| **Assets** | | | | | | | | | | |
| Cash and cash equivalents | 10,454 | 10,786 | 31,289 | 28,394 | 13,360 | 29,671 | 36,369 | 29,470 | 32,769 | 28,394 |
| Marketable securities | 207 | 417 | 605 | 708 | 708 | 708 | 708 | 708 | 708 | 708 |
| Trade receivables, net | 7,874 | 8,558 | 10,385 | 13,551 | 19,912 | 25,184 | 11,394 | 12,177 | 14,015 | 13,551 |
| Inventories | - | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Prepaid expenses and other current assets | 4,019 | 4,818 | 4,288 | 4,601 | 5,108 | 5,322 | 7,159 | 5,319 | 5,234 | 4,601 |
| **Total current assets** | **22,554** | **24,579** | **46,567** | **47,254** | **39,088** | **60,884** | **55,630** | **47,675** | **52,725** | **47,254** |
| PP&E | 21,536 | 43,522 | 99,957 | 179,211 | 250,221 | 296,018 | 127,845 | 143,954 | 160,808 | 179,211 |
| Intangible assets, net | 6,890 | 4,587 | - | - | - | - | 0 | 0 | 0 | 0 |
| Goodwill | 62,230 | 62,207 | 62,261 | 62,267 | 62,267 | 62,267 | 62,267 | 62,267 | 62,267 | 62,267 |
| Other assets | 27,766 | 33,466 | 52,974 | 60,444 | 68,355 | 77,638 | 57,517 | 58,242 | 59,278 | 60,444 |
| **Total non current assets** | **118,422** | **143,782** | **215,192** | **301,922** | **380,843** | **435,923** | **247,629** | **264,463** | **282,353** | **301,922** |
| **Total assets** | **140,976** | **168,361** | **261,759** | **349,175** | **419,931** | **496,807** | **303,259** | **312,138** | **335,079** | **349,175** |
| **Liabilities** | | | | | | | | | | |
| Accounts payable | 2,357 | 5,113 | 10,977 | 14,226 | 12,917 | 463 | 11,063 | 13,091 | 11,384 | 14,226 |
| Accrued compensation and related benefits | 1,916 | 2,243 | 2,225 | 1,888 | 1,664 | 1,307 | 1,760 | 2,004 | 1,937 | 1,888 |
| Income taxes payable | - | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Deferred revenues | 9,313 | 9,387 | 9,916 | 12,383 | 17,477 | 26,452 | 14,686 | 11,810 | 12,020 | 12,383 |
| Notes payable & current borrowings | 10,605 | 7,271 | 7,199 | 10,400 | 6,250 | 6,250 | 7,625 | 10,600 | 10,600 | 10,400 |
| Other current liabilities | 7,353 | 8,629 | 11,447 | 14,258 | 21,535 | 29,494 | 12,380 | 9,857 | 12,488 | 14,258 |
| **Total current liabilities** | **31,544** | **32,643** | **41,764** | **53,155** | **59,842** | **63,965** | **47,514** | **47,363** | **48,429** | **53,155** |
| Notes payble and other non-current borrowings | 76,264 | 85,297 | 122,342 | 134,937 | 147,087 | 151,087 | 117,712 | 119,737 | 134,737 | 134,937 |
| Other non-current liabitlies | 23,929 | 29,452 | 54,597 | 78,698 | 98,312 | 116,686 | 70,837 | 73,502 | 75,487 | 78,698 |
| **Total non current liabilities** | **100,193** | **114,749** | **176,939** | **213,635** | **245,399** | **267,773** | **188,549** | **193,239** | **210,224** | **213,635** |
| **Total liabilities** | **131,737** | **147,392** | **218,703** | **266,789** | **305,241** | **331,738** | **236,063** | **240,602** | **258,653** | **266,789** |
| **Total Shareholders' equity** | **9,239** | **20,969** | **43,056** | **82,386** | **114,690** | **165,069** | **67,196** | **71,536** | **76,426** | **82,386** |
| **Total Liabilities & Shareholders Equity** | **140,976** | **168,361** | **261,759** | **349,175** | **419,931** | **496,807** | **303,259** | **312,138** | **335,079** | **349,175** |

Source: Company reports, Bernstein estimates and analysis 

## EXHIBIT 7: **Oracle Cash Flow Statement**

$ Millions & GAAP, except otherwise noted

| **Cash Flow Statement** | FY2024 | FY2025 | FY2026 | FY2027E | FY2028E | FY2029E | Q127 | Q227E | Q327E | Q427E |
|---|---|---|---|---|---|---|---|---|---|---|
| Net income | 10,467 | 12,443 | 17,087 | 20,272 | 31,411 | 48,958 | 4,760 | 4,513 | 5,013 | 5,985 |
| Depreciation | 3,129 | 3,867 | 7,623 | 16,366 | 26,934 | 42,401 | 3,156 | 3,973 | 4,401 | 4,836 |
| Amortization of intangible assets | 3,010 | 2,307 | 1,671 | 688 | 368 | 48 | 202 | 182 | 162 | 142 |
| Stock-based compensation | 3,974 | 4,674 | 4,811 | 4,965 | 6,451 | 6,990 | 1,127 | 1,211 | 1,265 | 1,363 |
| Other, net | (1,419) | (970) | (3,350) | (77) | - | - | (77) | - | - | - |
| Changes in operating assets and liabilities | (488) | (1,500) | 4,135 | 21,649 | 15,305 | 7,680 | 13,935 | (311) | 100 | 7,926 |
| **Net cash provided by operating activities** | **18,673** | **20,821** | **31,977** | **63,863** | **80,470** | **106,077** | **23,103** | **9,567** | **10,940** | **20,252** |
| Acquisitions, net of cash acquired | (63) | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Changes in marketable securities | (431) | (496) | 3,809 | (81) | - | - | (81) | 0 | 0 | 0 |
| Capital expenditures | (6,866) | (21,215) | (55,663) | (93,075) | (97,945) | (88,197) | (28,499) | (20,082) | (21,255) | (23,239) |
| Other | - | - | - | - | - | - | - | - | - | - |
| **Net cash provided by investing activities** | **(7,360)** | **(21,711)** | **(51,854)** | **(93,156)** | **(97,945)** | **(88,197)** | **(28,580)** | **(20,082)** | **(21,255)** | **(23,239)** |
| Share buyback | (1,202) | (600) | (95) | - | - | - | 0 | 0 | 0 | 0 |
| Proceeds from issuance of common stock | 742 | 653 | 1,449 | 20,550 | 800 | 800 | 19,950 | 200 | 200 | 200 |
| Dividends on common stock | (4,391) | (4,743) | (5,787) | (6,325) | (6,358) | (6,369) | (1,565) | (1,584) | (1,587) | (1,588) |
| Proceeds from issuance of preferred stock | - | - | 4,954 | - | - | - | 0 | 0 | 0 | 0 |
| Dividends on preferred stock | - | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Proceeds from borrowings, net of issuance costs | (167) | 21,437 | 49,438 | 20,000 | 8,000 | 4,000 | 0 | 5,000 | 15,000 | 0 |
| Repayments of borrowings | (3,500) | (15,841) | (9,227) | (5,032) | - | - | (5,032) | 0 | 0 | 0 |
| Distribution to noncontrolling interests | - | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Excess tax benefits on stock option exercise, vesting of restricte | (2,036) | 192 | (448) | (242) | - | - | (242) | 0 | 0 | 0 |
| **Net cash provided by financing activities** | **(10,554)** | **1,098** | **40,284** | **28,951** | **2,442** | **(1,569)** | **13,111** | **3,616** | **13,613** | **(1,388)** |
| Effect of exchange rate changes | (70) | 124 | 96 | 11 | - | - | 11 | 0 | 0 | 0 |
| **Net increase in cash** | **689** | **332** | **20,503** | **(330)** | **(15,034)** | **16,311** | **7,645** | **(6,899)** | **3,298** | **(4,375)** |
| Cash and cash equivalents, beginning of period | 9,765 | 10,454 | 10,786 | 31,289 | 30,959 | 15,925 | 31,289 | 38,934 | 32,035 | 35,334 |
| **Cash and cash equivalents, end of period** | **10,454** | **10,786** | **31,289** | **30,959** | **15,925** | **32,236** | **38,934** | **32,035** | **35,334** | **30,959** |

Source: Company reports, Bernstein estimates and analysis

on 29-Oct-2026



## BERNSTEIN TICKER TABLE

| | | | 28 Oct 2026 | | TTM | Adjusted EPS | | | | Adjusted P/E (x) | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | Closing | Price | Rel. | | | | | | | |
| Ticker | Rating | Cur | Price | Target | Perf. | Cur | 2026A | 2027E | 2028E | 2026A | 2027E | 2028E |
| ORCL (Oracle) | O | USD | 144.54 | 325.00 | (60.9)% | USD | 7.63 | 8.37 | 12.19 | 19.0 | 17.3 | 11.9 |
| SPX | | | 7,743.98 | | | | | | | | | |

O - Outperform, M - Market-Perform, U - Underperform, NR - Not Rated, CS - Coverage Suspended

Source: Bloomberg, Bernstein estimates and analysis.

on 29-Oct-2026





## I. REQUIRED DISCLOSURES

References to "Bernstein" or the “Firm” in these disclosures relate to the following entities: Bernstein Institutional Services LLC (April 1, 2024 onwards), Sanford C. Bernstein & Co., LLC (pre April 1, 2024), Bernstein Autonomous LLP, BSG France S.A. (April 1, 2024 onwards), Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司, Sanford C. Bernstein (Canada) Limited, Sanford C. Bernstein (India) Private Limited (SEBI registration no. INH000006378), Sanford C. Bernstein (Singapore) Private Limited, Sanford C. Bernstein Japan KK（サンフォード・C・バーンスタイン株式会社）and analysts employed by Société Générale Africa Technologies & Services to produce Bernstein research under a Global Services Agreement in place between Bernstein and Société Générale.

Bernstein is part of a joint venture between Société Générale (SG) and AllianceBernstein, L.P. (AB). Unless specifically noted otherwise, for purposes of these disclosures, references to Bernstein’s “affiliates” relate to both SG and AB and their respective affiliates.

### VALUATION METHODOLOGY

**Oracle Corp**

We value Oracle shares based on our estimate for 12-months adjusted EPS in 1 years' time ($15.54) and apply an adjusted P/FE multiple of 23.5x. We then add back in the net cash per share, (-$40.7 per share), arriving at price target of $325.

### RISKS

**Oracle Corp**

Risks to our target price for ORCL include: customer concentration risk, AI Winter scenario where Gen AI fails globally, decreased database sales due to increased pressure from cloud and alternate databases; Slower than expected adoption of SaaS ERP; cybersecurity or other concerns that decrease demand for Cloud; lower than expected demand for Oracle's Autonomous Database and Oracle Multi-Cloud database; OCI growth issues especially at Sovereign Clouds.

### RATINGS DEFINITIONS, BENCHMARKS AND DISTRIBUTION

### EQUITY RATINGS DEFINITIONS

**Bernstein brand**

The Bernstein brand rates stocks based on forecasts of relative performance for the next 12 months versus the S&P 500 for stocks listed on the U.S. and Canadian exchanges, versus the Bloomberg Europe Developed Markets Large and Mid Cap Price Return Index EUR (EDME) for stocks listed on the European exchanges and emerging markets exchanges outside of the Asia Pacific region, versus the Bloomberg Japan Large and Mid Cap Price Return Index USD (JPL) for stocks listed on the Japanese exchanges, and versus the Bloomberg Asia ex-Japan Large and Mid Cap Price Return Index (ASIAX) for stocks listed on the Asian (ex-Japan) exchanges -unless otherwise specified.

The Bernstein brand has three categories of ratings:

- Outperform: Stock will outpace the market index by more than 15 pp
- Market-Perform: Stock will perform in line with the market index to within +/-15 pp
- Underperform: Stock will trail the performance of the market index by more than 15 pp

Coverage Suspended: Coverage of a company under the Bernstein research brand has been suspended. Ratings and price targets are suspended temporarily, are no longer current, and should therefore not be relied upon.

Not Rated: A rating assigned when the stock cannot be accurately valued, or the performance of the company accurately predicted, at the present time. The covering analyst may continue to publish research reports on the company to update investors on events and developments.

Not Covered (NC) denotes companies that are not under coverage.

on 29-Oct-2026



Bernstein brand stock ratings are based on a 12-month time horizon.

**Autonomous brand – common stocks**

The Autonomous brand rates common stocks as indicated below. As our benchmarks we use the Bloomberg Europe 600 Financials Price Return Index (E600BK) and Bloomberg Europe Dev Mkt Financials Large and Mid Cap Price Ret Index EUR (EDMFI) index for developed European banks and Payments, the Bloomberg Europe 600 Insurance Price Return Index (E600IN) for European insurers, the S&P 500 and S&P Financials for US banks and Payments coverage, S5LIFE for US Insurance, the S&P Insurance Select Industry (SPSIINS) for US Non-Life Insurers coverage, the Bloomberg Emerging Markets Financials Large, Mid and Small Cap Price Return Index (EMLSF) for emerging market banks and insurers and Payments, and the Bloomberg Japan Financials Large & Mid Cap Price Return Index (JPFILM) for Japanese Financials. Ratings are stated relative to the sector (not the market).

The Autonomous brand has three categories of common stock ratings:

- Outperform (OP): Stock will outpace the relevant index by more than 10 pp
- Neutral (N): Stock will perform in line with the market index to within +/-10 pp
- Underperform (UP): Stock will trail the performance of the relevant index by more than 10 pp

Coverage Suspended: Coverage of a company under the Autonomous research brand has been suspended. Ratings and price targets are suspended temporarily, are no longer current, and should therefore not be relied upon.

Not Rated: A rating assigned when the stock cannot be accurately valued, or the performance of the company accurately predicted, at the present time. The covering analyst may continue to publish research reports on the company to update investors on events and developments.

Those denoted as 'Feature' (e.g., Feature Outperform FOP, Feature Under Outperform FUP) are our core ideas.

Not Covered (NC) denotes companies that are not under coverage.

Autonomous brand common stock ratings are based on a 12-month time horizon.

**Autonomous brand – preferred stocks**

The Autonomous brand has three categories of preferred stock ratings:

- Outperform (OP): The total return of the preferred instrument is expected to outperform preferred securities of other issuers operating in similar sectors or rating categories over the next six months.
- Neutral (N): The total return of the preferred instrument is expected to perform in line with preferred securities of other issuers operating in similar sectors or rating categories over the next six months.
- Underperform (UP): The total return of the preferred instrument is expected to underperform preferred securities of other issuers operating in similar sectors or rating categories over the next six months.

Autonomous preferred stock ratings are based on a 6-month time horizon.

**AUTONOMOUS CREDIT RESEARCH**

Where this report contains investment recommendations for credit instruments, as defined in article 3(1)(35) of the Market Abuse Regulation, the information below is presented to comply with its disclosure requirements.

The report may also include reference(s) to published opinions by other Autonomous or Bernstein analysts covering the equity securities of the issuer(s) referenced herein. Please note an investment recommendation for credit instruments published by the author(s) of this report may differ from the published view of the analyst covering equity securities for the issuer(s) contained in this report and vice versa.

**CREDIT RATINGS DEFINITIONS**

The Autonomous brand has three categories of credit ratings:

on 29-Oct-2026



- Credit Outperform (C-OP): The total return of the Reference Credit Instrument is expected to outperform the credit spread of bonds of other issuers operating in similar sectors or rating categories over the next six months.
- Credit Neutral (C-N): The total return of the Reference Credit Instrument is expected to perform in line with the credit spread of bonds of other issuers operating in similar sectors or rating categories over the next six months.
- Credit Underperform (C-UP): The total return of the Reference Credit Instrument is expected to underperform the credit spread of bonds of other issuers operating in similar sectors or rating categories over the next six months.

Autonomous credit ratings are based on a 6-month time horizon.

A list of all investment recommendations produced by the author(s) of this report alongside credit ratings history are available upon request.

It is at the sole discretion of the Firm as to when to initiate, update and cease research coverage. The Firm has established, maintains and relies on information barriers to control the flow of information contained in one or more areas (i.e. the private side) within the Firm, and into other areas, units, groups or affiliates (i.e. public side) of the Firm

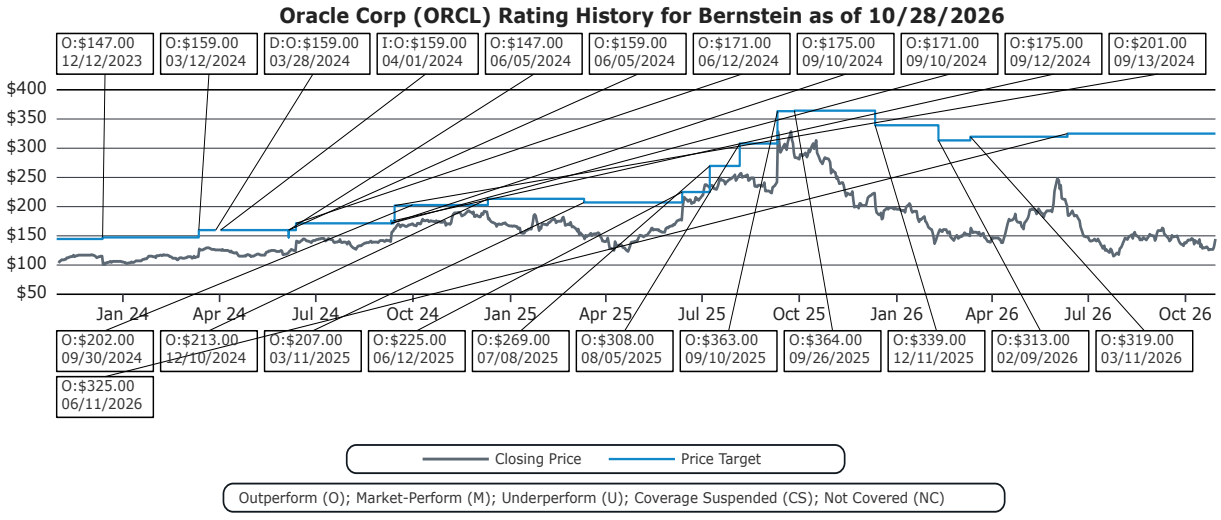
**DISTRIBUTION OF EQUITY RATINGS/INVESTMENT BANKING SERVICES**

| Equity Rating | Market Abuse Regulation (MAR) and FINRA Rating Category | Global Rating Distribution | Investment Banking Relationships* |
|---|---|---|---|
| Outperform | BUY | 52.3% | 14.2% |
| Market-Perform (Bernstein Brand)<br>Neutral (Autonomous Brand) | HOLD | 35.6% | 16.1% |
| Underperform | SELL | 12.1% | 13.6% |

* These figures represent the percentage of companies within each equity rating category for which affiliates of Bernstein have provided investment banking services within the previous 12 months.
As of September 30, 2026. All figures are updated quarterly.

**PRICE CHARTS / RATINGS AND PRICE TARGET HISTORY**

Prior to April 1, 2024, Sanford C. Bernstein & Co., LLC. issued the ratings and price target information in the graph(s) below for the following companies: Oracle Corp.



on 29-Oct-2026



All price target and closing price data in the chart(s) above are denominated in the currency noted in the Ticker Table of this report.

**CONFLICTS OF INTEREST**

Certain affiliates of Bernstein act as market maker or liquidity provider in the equities securities of: Oracle Corp.

Certain affiliates of Bernstein act as market maker or liquidity provider in the debt securities of: Oracle Corp.

**OTHER MATTERS**

The legal entity(ies) employing the analyst(s) listed in this report, and their location, can be determined by the country code of their phone number, as follows:

+1 Bernstein Institutional Services LLC; New York, New York, USA

+44 Bernstein Autonomous LLP; London UK

+212 Société Générale Global Solution Center Morocco, Casablanca, Morocco

+33 BSG France S.A.; Paris, France

+34 BSG France S.A.; Madrid, Spain

+41 Bernstein Autonomous LLP; Geneva, Switzerland

+49 BSG France S.A.; Frankfurt, Germany

+91 Sanford C. Bernstein (India) Private Limited; Mumbai, India

+852 Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司; Hong Kong, China

+65 Sanford C. Bernstein (Singapore) Private Limited; Singapore

+81 Sanford C. Bernstein Japan KK; Tokyo, Japan

Where this report has been prepared by research analyst(s) employed by a non-US affiliate, such analyst(s), is/are (unless otherwise expressly noted below) not registered as associated persons of Bernstein Institutional Services LLC or any other SEC-registered broker-dealer and are not licensed or qualified as research analysts with FINRA. Accordingly, such analyst(s) may not be subject to FINRA's restrictions regarding (among other things) communications by research analysts with a subject company, interactions between research analysts and investment banking personnel, participation by research analysts in solicitation and marketing activities relating to investment banking transactions, public appearances by research analysts, and trading securities held by a research analyst account.

Where this report has been prepared by research analyst(s) employed by Société Générale Africa Technologies & Services (part of the Société Générale group of companies), it has been prepared on behalf of a Bernstein company under a Global Services Agreement in place between Bernstein and Société Générale.

**CERTIFICATION**

Each research analyst listed in this report, who is primarily responsible for the preparation of the content of this report, certifies that all of the views expressed in this publication accurately reflect that analyst's personal views about any and all of the subject securities or issuers and that no part of that analyst's compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views in this publication.

**II. ADDITIONAL GLOBAL CONFLICT DISCLOSURES**

It is at the sole discretion of the Firm as to when to initiate, update and cease research coverage. The Firm has established, maintains and relies on information barriers to control the flow of information contained in one or more areas (i.e., the private side) within the Firm, and into other areas, units, groups or affiliates (i.e., public side) of the Firm.

**III. OTHER IMPORTANT INFORMATION AND DISCLOSURES**

on 29-Oct-2026



Separate branding is maintained for “Bernstein” and “Autonomous” research products.

- Bernstein produces a number of different types of research products including, among others, fundamental analysis and quantitative analysis under both the “Autonomous” and “Bernstein” brands. Recommendations contained within one type of research product may differ from recommendations contained within other types of research products, whether as a result of differing time horizons, methodologies or otherwise. Furthermore, views or recommendations within a research product issued under one brand may differ from views or recommendations under the same type of research product issued under the other brand. The Research Ratings System for the two brands and other information related to those Rating Systems are included in the previous section.

- Autonomous operates as a separate business unit within the following entities: Bernstein Institutional Services LLC, Bernstein Autonomous LLP, Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司 and Sanford C. Bernstein (India) Private Limited. For information relating to “Autonomous” branded products (including certain Sales materials) please visit: www.autonomous.com. For information relating to Bernstein branded products please visit: www.bernsteinresearch.com.

Analysts are compensated based on aggregate contributions to the research franchise as measured by account penetration, productivity and proactivity of investment ideas. No analysts are compensated based on performance in, or contributions to, generating investment banking revenues.

This report has been produced by an independent analyst as defined in Article 3 (1)(34)(i) of EU 596/2014 Market Abuse Regulation (“MAR”) and the same article of MAR as it forms part of United Kingdom domestic law by virtue of the European Union (Withdrawal) Act 2018.

**To our readers in the United States**: Bernstein Institutional Services LLC, a broker-dealer registered with the U.S. Securities and Exchange Commission (“SEC”) and a member of the U.S. Financial Industry Regulatory Authority, Inc. (“FINRA”) is distributing this publication in the United States and accepts responsibility for its contents. Where this material contains an analysis of debt product(s), such material is intended only for institutional investors and is not subject to the US independence and disclosure standards applicable to debt research prepared for retail investors.

Bernstein Institutional Services LLC may act as principal for its own account or as agent for another person (including an affiliate) in sales or purchases of any security which is a subject of this report. This report does not purport to meet the objectives or needs of any specific individuals, entities or accounts.

**To our readers in Canada:** If this publication pertains to a Canadian domiciled company, it is being distributed in Canada by Sanford C. Bernstein (Canada) Limited, which is licensed and regulated by the Canadian Investment Regulatory Organization. If the publication pertains to a non-Canadian domiciled company, it is being distributed by Bernstein Institutional Services LLC, which is licensed and regulated by both the SEC and FINRA, into Canada under the International Dealers Exemption.

This document may not be passed onto any person in Canada unless that person qualifies as "permitted client" as defined in Section 1.1 of NI 31-103.

**To our readers in Brazil:** This report has been prepared by Bernstein Institutional Services LLC, and Banco BTG Pactual S.A. ("BTG") is responsible for the distribution of this report in Brazil.

**To readers in the United Kingdom**: This publication has been issued or approved for issue in the United Kingdom by Bernstein Autonomous LLP, authorised and regulated by the Financial Conduct Authority and located at 60 London Wall, London EC2M 5SH, +44 (0)20-7170-5000. Registered in England & Wales No OC343985.

This document is for distribution only to persons who (i) have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the “Financial Promotion Order”), (ii) are persons falling within Article 49(2)(a) to (d) (“high net worth companies, unincorporated associations, etc.”) of the Financial Promotion Order, (iii) are outside the United Kingdom, or (iv) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) in connection with the issue or sale of any securities may otherwise lawfully be communicated or caused to be communicated (all such persons together being referred to as “relevant persons”). This document is directed only at relevant persons and must not be acted on or relied on by persons who are not relevant persons. Any investment or investment activity to which this document relates is available only to relevant persons and will be engaged in only with relevant persons.

**To our readers in the member states of the EEA**: This publication is being distributed by BSG France SA, which is authorised and regulated by the Autorité de Contrôle Prudentiel et de Résolution (ACPR) and Autorité des Marchés Financiers (AMF).

on 29-Oct-2026



**To our readers in Hong Kong:** This publication is being distributed in Hong Kong by Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司, which is licensed and regulated by the Hong Kong Securities and Futures Commission (Central Entity No. AXC846) to carry out Type 4 (Advising on Securities) regulated activities and subject to the licensing conditions mentioned in the SFC Public Register (https://www.sfc.hk/publicregWeb/corp/AXC846/details)). This publication is solely for professional investors, as defined in the Securities and Futures Ordinance (Cap. 571). The purpose of this report is solely to provide an analysis of the issuers referred to in this report and is not intended for any purpose contrary to the laws of Hong Kong.

**To our readers in Singapore:** This publication is being distributed in Singapore by Sanford C. Bernstein (Singapore) Private Limited, only to accredited investors or institutional investors, as defined in the Securities and Futures Act 2001 of Singapore ("SFA"). Recipients in Singapore should contact Sanford C. Bernstein (Singapore) Private Limited in respect of matters arising from, or in connection with, this publication. Sanford C. Bernstein (Singapore) Private Limited is regulated by the Monetary Authority of Singapore and licensed under the SFA as a capital markets services licence holder for dealing in capital markets products that are securities and collective investment schemes and an exempt financial adviser for advising on, issuing and promulgating analyses and reports on securities. Sanford C. Bernstein (Singapore) Private Limited is registered in Singapore with Company Registration No. 20213710W and located at 8 Marina Boulevard, #12-01, Marina Bay Financial Centre, Singapore 018981, +65-6326-7000.

**To our readers in the People's Republic of China:** The securities referred to in this document are not being offered or sold and may not be offered or sold, directly or indirectly, in the People's Republic of China (for such purposes, not including the Hong Kong and Macau Special Administrative Regions or Taiwan, the "PRC") in contravention of any applicable laws of the PRC.

This document does not constitute an offer to sell or the solicitation of an offer to buy any securities in the PRC to any person to whom it is unlawful to make the offer or solicitation in the PRC.

We do not represent that this document may be lawfully distributed, or that any securities may be lawfully offered, in compliance with any applicable registration or other requirements in the PRC, or pursuant to an exemption available thereunder, or assume any responsibility for facilitating any such distribution or offering. In particular, no action has been taken by us which would permit a public offering of any securities or distribution of this document in the PRC. Accordingly, the securities are not being offered or sold within the PRC by means of this document or any other document. Neither this document nor any advertisement or other offering material may be distributed or published in the PRC, except under circumstances that will result in compliance with any applicable laws and regulations.

**To our readers in Japan**: This publication is being distributed in Japan by Sanford C. Bernstein Japan KK (サンフォード・C・バーンスタイン株式会社), which is registered in Japan as a Financial Instruments Business Operator with the Kanto Local Finance Bureau (registration number: The Director-General of Kanto Local Finance Bureau (FIBO) No.3387) and regulated by the Financial Services Agency. It is also a member of Investment Management Association of Japan. This publication is solely for qualified institutional investors in Japan only, as defined in Article 2, paragraph (3), items (i) of the Financial Instruments and Exchange Act.

For the institutional client readers in Japan who have been granted access to the Bernstein website by Daiwa Securities Group Inc. ("Daiwa"), your access to this document should not be construed as meaning that Bernstein is providing you with investment advice for any purposes. Whilst Bernstein has prepared this document, your relationship is, and will remain with, Daiwa, and Bernstein has neither any contractual relationship with you nor any obligations towards you.

**To our readers in Australia:** Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司 is responsible for distributing research in Australia. It is regulated by the Securities and Exchange Commission under U.S. laws, by the Financial Conduct Authority under U.K. laws, which differs from Australian laws. Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司 is exempt from the requirement to hold an Australian financial services license under the Corporations Act 2001 in respect of the provision of the following financial services to wholesale clients:

- providing financial product advice;
- dealing in a financial product;
- making a market for a financial product; and
- providing a custodial or depository service.

**To our readers in India:** This publication is being distributed in India by Sanford C. Bernstein (India) Private Limited (SCB India) which is licensed and regulated by Securities and Exchange Board of India ("SEBI") as a research analyst entity under the SEBI (Research Analyst) Regulations, 2014, having registration no. INH000006378 and as a stock broker having registration no. INZ000213537. SCB India is currently engaged in the business of providing research and stock broking services. Please refer to www.bernsteinresearch.in for more information.

on 29-Oct-2026



- SCB India is a Private limited company incorporated under the Companies Act, 2013, on April 12, 2017 bearing corporate identification number U65999MH2017FTC293762, and registered office at Level 3A, 4th Floor, First International Financial Centre, Plot Nos C-54 and C-55, G Block, Near CBI Office, Bandra Kurla Complex, Bandra (East), Mumbai 400098, Maharashtra, India (Phone No: +91-22-68421401).
- For details of Associates (i.e., affiliates/group companies) of SCB India, kindly email MUM-BERNSTEIN-InCompliance@bernsteinsg.com / scbincompliance@bernsteinsg.com.
- SCB India does not have any disciplinary history as on the date of this report.
- Except as noted above, SCB India and/or its Associates (i.e., affiliates/group companies), the Research Analysts authoring this report, and their relatives
  - do not have any financial interest in the subject company
  - do not have actual/beneficial ownership of one percent or more in securities of the subject company;
  - is not engaged in any investment banking activities for Indian companies, as such;
  - have not managed or co-managed a public offering in the past twelve months for any Indian companies;
  - have not received any compensation for investment banking services or merchant banking services from the subject company in the past 12 months;
  - have not received compensation for brokerage services from the subject company in the past twelve months;
  - have not received any compensation or other benefits from the subject company or third party related to the specific recommendations or views in this report; and
  - do not currently, but may in the future, act as a market maker in the financial instruments of the companies covered in the report.
  - do not have any conflict of interest in the subject company as of the date of this report.
- Except as noted above, the subject company has not been a client of SCB India during twelve months preceding the date of distribution of this research report. Neither SCB India nor its Associates (i.e., affiliates/group companies) have received compensation for products or services other than investment banking, merchant banking or brokerage services from the subject company in the past twelve months.
- The principal research analyst(s) who prepared this report, members of the analysts' team, and members of their households are not an officer, director, employee or advisory board member of the companies covered in the report.
- Our Compliance officer / Grievance officer is Ms. Rupal Talati, who can be reached at +91-22-68421451, or MUM-BERNSTEIN-InCompliance@bernsteinsg.com / Scbin-investorgrievance@bernsteinsg.com / scbincompliance@bernsteinsg.com.
- Kindly refer to the Research investor charter and Research Most Important Terms & Conditions (MITC) available at (https://bernsteinresearch.in/)
- Disclaimer: Registration granted by SEBI, and certification from NISM, is in no way a guarantee of performance of the intermediary or provide any assurance of returns to investors. Investments in securities market are subject to market risks. Read all the related documents carefully before investing.

**To our readers in Switzerland:** This document is provided in Switzerland by or through Bernstein Autonomous LLP, and is provided only to qualified investors as defined in article 10 of the Swiss Collective Investment Scheme Act ("CISA") and related provisions of the Collective Investment Scheme Ordinance and in strict compliance with applicable Swiss law and regulations. The products mentioned in this document may not be suitable for all types of investors. This document is based on the Directives on the Independence of Financial Research issued by the Swiss Bankers Association (SBA) in January 2008.

on 29-Oct-2026



**To our readers in the Middle East:** Bernstein Autonomous LLP, DIFC branch has its principal office at Gate Village 06, DIFC, Dubai, UAE. Bernstein Autonomous LLP, DIFC branch is regulated by the Dubai Financial Services Authority (DFSA) with the registration number CL10040 and is provisioned for Arranging Deals in Investments and Advising on Financial Products. All communications and services are directed at Professional Clients and Market Counterparties only (as defined in the DFSA rulebook). Persons other than Professional Clients and Market Counterparties, such as Retail Clients, are not the intended recipients of our communications or services.

**LEGAL**

All research publications are disseminated to our clients through posting on the firm's password protected websites, bernsteinresearch.com and autonomous.com. Certain, but not all, research publications are also made available to clients through third-party vendors or redistributed to clients through alternate electronic means as a convenience.

This publication has been published and distributed in accordance with the Firm's policy for management of conflicts of interest in investment research, a copy of which is available from Bernstein Institutional Services LLC, Director of Compliance, 245 Park Avenue, New York, NY 10167. Additional disclosures and information regarding Bernstein's business are available on our website www.bernsteinresearch.com.

The securities described herein may not be eligible for sale in all jurisdictions or to certain categories of investors where that permission profile is not consistent with the licenses held by the entities noted herein. This document is for distribution only as may be permitted by law. This publication is not directed to, or intended for distribution to or use by, any person or entity who is a citizen or resident of, or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would subject any of the entities referenced herein or any of their subsidiaries or affiliates to any registration or licensing requirement within such jurisdiction. This publication is based upon public sources we believe to be reliable, but no representation is made by us that the publication is accurate or complete. We do not undertake to advise you of any change in the reported information or in the opinions herein. This publication was prepared and issued by entity referred to herein for distribution to eligible counterparties or professional clients. This publication is not an offer to buy or sell any security, and it does not constitute investment, legal or tax advice. The investments referred to herein may not be suitable for you. Investors must make their own investment decisions in consultation with their professional advisors in light of their specific circumstances. The value of investments may fluctuate, and investments that are denominated in foreign currencies may fluctuate in value as a result of exposure to exchange rate movements. Information about past performance of an investment is not necessarily a guide to, indicator of, or assurance of, future performance.

This report is directed to and intended only for our clients who are “eligible counterparties”, “professional clients”, “institutional investors” and/or “professional investors” as defined by the aforementioned regulators, and must not be redistributed to retail clients as defined by the aforementioned regulators. Retail clients who receive this report should note that the services of the entities noted herein are not available to them and should not rely on the material herein to make an investment decision. The result of such act will not hold the entities noted herein liable for any loss thus incurred as the entities noted herein are not registered/ authorised/ licensed to deal with retail clients and will not enter into any contractual agreement/arrangement with retail clients. This report is provided subject to the terms and conditions of any agreement that the clients may have entered into with the entities noted herein. All research reports are disseminated on a simultaneous basis to eligible clients through electronic publication to our client portal.

The information in this report was prepared by Bernstein solely for the internal business use of our clients. Clients may store, display, analyze, reformat and print the information in this report for this limited use only. Clients may not copy, alter, create derivative works, resell, reverse engineer, commercially exploit, share or distribute any part of the information contained herein for any purpose without Bernstein’s express written consent. These restrictions include extracting data or using the content to develop indices or other products. Further, you may not use this report, or any portion of this report, to train or finetune any third-party machine learning or artificial intelligence system, or as a prompt or input into any such system. You also may not, without Bernstein’s express written consent, do any of the foregoing in connection with your own internal machine learning or artificial intelligence system.

Bernstein may use artificial intelligence tools in the preparation of its materials. Any such materials are reviewed by Bernstein’s research analysts prior to publication.

This report has been prepared for information purposes only and is based on current public information that we consider reliable, but the entities noted herein do not warrant or represent (express or implied) as to the sources of information or data contained herein are accurate, complete, not misleading or as to its fitness for the purpose intended even though the entities noted herein rely on reputable or trustworthy data providers, it should not be relied upon as such. Opinions expressed are the author(s)’ current opinions as of the date appearing on the material only and we do not undertake to advise you of any change in the reported information or in the opinions herein.

on 29-Oct-2026



Any references to Societe Generale herein are purely factual, based upon publicly available information, and included for comparative purposes only. They do not constitute an opinion or recommendation with respect to the securities of Societe Generale.

This publication was prepared and issued by the entity referred to herein for distribution to eligible counterparties or professional clients. The information in this report is intended for general circulation and does not constitute an offer to buy or sell any security, investment, legal or tax advice nor a personal recommendation, as defined by any of the aforementioned regulators. It does not take into account the particular investment objectives, financial situations, or needs of individual investors. The report has not been reviewed by any of the aforementioned regulators and does not represent any official recommendation from the aforementioned regulators. The investments referred to herein may not be suitable for you. Investors must make their own investment decisions in consultation with advice sought from a financial adviser regarding the suitability of the investment product, taking into account the specific investment objectives, financial situation or particular needs of any recipient of the recommendation, before the recipient makes a commitment to purchase the investment product.

The analysis contained herein is based on numerous assumptions. Different assumptions could result in materially different results. The information in this report does not constitute, or form part of, any offer to sell or issue, or any offer to purchase or subscribe for shares, or to induce engagement in any other investment activity. The value of any securities or financial instruments mentioned in this report may fluctuate subject to market conditions. Information about past performance of an investment is not necessarily a guide to, indicative of, or assurance of future performance. Estimates of future performance mentioned by the research analyst in this report are based on assumptions that may not be realized due to unforeseen factors like market volatility/fluctuation. In relation to securities or financial instruments denominated in a foreign currency other than the clients' home currency, movements in exchange rates will have an effect on the value, either favorable or unfavorable. Before acting on any recommendations in this report, recipients should consider the appropriateness of investing in the subject securities or financial instruments mentioned in this report and, if necessary, seek independent professional advice.

The securities described herein may not be eligible for sale in all jurisdictions or to certain categories of investors where that permission profile is not consistent with the licenses held by the entities noted herein. This document is for distribution only as may be permitted by law. It is not directed to, or intended for distribution to or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or would subject the entities noted herein to any regulation or licensing requirement within such jurisdiction.

Source: Bloomberg Index Services Limited. BLOOMBERG® is a trademark and service mark of Bloomberg Finance L.P. and its affiliates (collectively "Bloomberg"). Bloomberg or Bloomberg's licensors own all proprietary rights in the Bloomberg Indices. Neither Bloomberg nor Bloomberg's licensors approves or endorses this material, or guarantees the accuracy or completeness of any information herein, or makes any warranty, express or implied, as to the results to be obtained therefrom and, to the maximum extent allowed by law, neither shall have any liability or responsibility for injury or damages arising in connection therewith.

No part of this material may be reproduced, distributed or transmitted or otherwise made available without prior consent of the entities noted herein. Copyright Bernstein Institutional Services LLC Bernstein Autonomous LLP, BSG France S.A., Sanford C. Bernstein (Hong Kong) Limited 盛博香港有限公司, Sanford C. Bernstein (Canada) Limited, Sanford C. Bernstein (India) Private Limited (SEBI registration no. INH000006378), Sanford C. Bernstein (Singapore) Private Limited and Sanford C. Bernstein Japan KK (サンフォード・C・バーンスタイン株式会社). All rights reserved. The trademarks and service marks contained herein are the property of their respective owners. Any unauthorized use or disclosure is strictly prohibited. The entities noted herein may pursue legal action if the unauthorized use results in any defamation and/or reputational risk to the entities noted herein and research published under the Bernstein and Autonomous brands.

