Schneider Electric (SCHN.PA)

Barometer and thoughts into 2Q26; reiterate Buy (on CL)

SCHN.PA	12m Price Target: **€321.00**	Price: **€285.40**	Upside: **12.5%**



BUY (CL)

Daniela Costa
+44(20)7774-8354 | daniela.costa@gs.com
Goldman Sachs International

Ines Lefranc
+44(20)7051-8710 | ines.lefranc@gs.com
Goldman Sachs International

We reiterate our Buy rating (on CL) on Schneider and increase our 12m TP to €321 (from €316). We increase our 2026/27E adj EBITA by 2%/1% to reflect our latest Capex tracker update (see note here) which saw sizable upgrades, particularly in Data centers (Exhibit 3) and Utilities (Exhibit 4). We also take into account our updated 2Q26 Barometers, noting that our General Industrial barometer shows sequential improvement, moving to slightly above historical median levels (Exhibit 5). This tallies with Schneider commentary at the recent CFO group pre-close call indicating growth in Industrial Automation. On these datapoints, we move 2Q26 Industrial Automation OSG up by 8ppts, with this being the largest contributor to our raised estimates. We continue to expect Schneider to remain one of the fastest-growing companies in our coverage in 2026-29E (Exhibit 13), which we sense check with our implied end market growth forecasts, and **expect FY26 OSG guidance to be raised at 1H (from 7-10% to 9-12%). We are 2%/5% ahead of Visible Alpha Consensus Data on FY26/27E sales and 3%/7% above on adj. EBITA (Exhibit 10).**

Overall, we continue to like the stock as we believe the company is one of the best positioned to benefit from structural growth in data centers and medium voltage, with the largest end-to-end product portfolio vs peers, including the only meaningful exposure to liquid cooling within our European coverage. We expect it to be the Electrical name in our coverage with the highest EPS CAGR for 2025-2029E (Exhibit 17), yet it screens at its lowest multiple in a decade relative to direct peers (Exhibit 24) and trades below the global Electricals' EV/IC to ROIC/WACC line (Exhibit 26).

We maintain our Buy rating (on CL) with a new 12-month price

Key Data

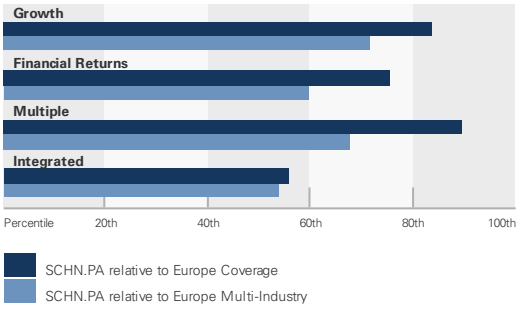
Market cap: €160.0bn / $182.9bn
Enterprise value: €170.5bn / $194.9bn
3m ADTV: €271.5mn / $315.8mn
France
Europe Multi-Industry
M&A Rank: 3
Leases incl. in net debt & EV?: Yes

GS Forecast

	12/25	12/26E	12/27E	12/28E
Revenue (€ mn) New	**40,152.0**	**44,403.0**	**49,535.9**	**54,365.4**
Revenue (€ mn) Old	40,152.0	44,108.5	49,176.2	53,973.5
EBIT (€ mn)	7,233.0	8,262.7	9,831.5	11,471.0
EPS (€) New	**7.41**	**9.37**	**11.64**	**13.84**
EPS (€) Old	7.41	9.19	11.46	13.64
P/E (X)	31.0	30.5	24.5	20.6
Dividend yield (%)	1.8	1.8	2.1	2.5
CROCI (%)	12.7	12.8	14.2	15.9
N debt/EBITDA (ex lease,X)	1.5	1.1	0.7	0.3

	12/25	6/26E	12/26E	6/27E
EPS (€)	4.76	4.49	5.70	5.42

GS Factor Profile



Source: Company data, Goldman Sachs Research estimates.
See disclosures for details.

Goldman Sachs does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making their investment decision. For Reg AC certification and other important disclosures, see the Disclosure Appendix, or go to www.gs.com/research/hedge.html. Analysts employed by non-US affiliates are not registered/qualified as research analysts with FINRA in the U.S.

BUY CL

Schneider Electric (SCHN.PA)

Rating since Mar 13, 2025

Ratios & Valuation

	12/25	12/26E	12/27E	12/28E
EV/sales (X)	3.6	3.9	3.4	2.9
EV/EBITDAR (X)	16.2	17.3	14.6	12.1
EV/EBITDA (excl. leases) (X)	16.1	17.3	14.6	12.1
EV/EBIT (X)	20.2	21.1	17.3	14.3
P/E (X)	31.0	30.5	24.5	20.6
Dividend yield (%)	1.8	1.8	2.1	2.5
EV/GCI (X)	2.6	2.8	2.7	2.5
CROCI (%)	12.7	12.8	14.2	15.9
ROIC (%)	14.2	16.2	19.4	22.6
ROA (%)	8.6	9.7	11.3	12.5
Days inventory outst, sales	49.0	44.1	39.6	36.0
Asset turnover (X)	7.7	8.0	8.6	9.0
Capex/D&A (%)	89.6	91.1	97.9	107.7
Net debt/equity (excl. leases) (%)	53.9	39.9	24.9	11.1
EBIT interest cover (X)	15.3	18.4	21.8	25.5
FCF cover of dividends (X)	2.0	2.1	2.1	2.1

Growth & Margins (%)

	12/25	12/26E	12/27E	12/28E
Total revenue growth	5.2	10.6	11.6	9.7
EBITDA growth	3.5	11.7	15.9	14.3
EBIT growth	2.6	14.2	19.0	16.7
Net inc. growth	(2.5)	26.3	23.9	18.4
EPS growth	(2.7)	26.5	24.3	18.8
DPS growth	7.7	19.0	20.0	16.7

Price Performance



	3m	6m	12m
Absolute	24.6%	21.5%	26.4%
Rel. to the FTSE World Europe (EUR)	13.0%	11.8%	6.1%

Source: FactSet. Price as of 30 Jun 2026 close.

Income Statement (€ mn)

	12/25	12/26E	12/27E	12/28E
Total revenue	40,152.0	44,403.0	49,535.9	54,365.4
Total operating expenses	(31,267.0)	(34,260.7)	(37,653.3)	(40,921.1)
R&D	(1,365.0)	(1,509.5)	(1,684.0)	(1,848.2)
Other operating inc./(exp.)	(287.0)	(370.0)	(367.0)	(125.0)
EBITDA	**8,902.0**	**9,941.7**	**11,520.5**	**13,170.0**
Depreciation & amortisation	(1,669.0)	(1,679.0)	(1,689.0)	(1,699.0)
EBIT	**7,233.0**	**8,262.7**	**9,831.5**	**11,471.0**
Net interest inc./(exp.)	(321.0)	(310.0)	(310.0)	(310.0)
Income/(loss) from associates	14.0	65.0	69.3	74.8
Profit/(loss) on disposals	–	–	–	–
Total other net	(198.0)	(350.0)	(200.0)	(200.0)
Pre-tax profit	**6,728.0**	**7,667.7**	**9,390.8**	**11,035.9**
Provision for taxes	(1,455.0)	(1,714.3)	(2,126.8)	(2,520.3)
Minority interest	(188.0)	(237.4)	(294.0)	(348.1)
Preferred dividends	–	–	–	–
Net inc. (pre-exceptionals)	**5,085.0**	**5,716.1**	**6,970.1**	**8,167.6**
Post-tax exceptionals	(922.0)	(460.0)	(460.0)	(460.0)
Net inc. (post-exceptionals)	**4,163.0**	**5,256.1**	**6,510.1**	**7,707.6**
EPS (basic, pre-except) (€)	**9.05**	**10.19**	**12.47**	**14.66**
EPS (basic, post-except) (€)	**7.41**	**9.37**	**11.64**	**13.84**
Wtd avg shares out. (basic) (mn)	562.2	561.2	559.1	557.0
Tax rate (%)	21.6	22.4	22.6	22.8
Common dividends declared	2,361.3	2,800.6	3,348.1	3,891.4
DPS (€)	4.20	5.00	6.00	7.00

Balance Sheet (€ mn)

	12/25	12/26E	12/27E	12/28E
Cash & cash equivalents	4,634.0	7,037.6	10,241.0	13,979.0
Accounts receivable	9,836.0	9,936.0	10,036.0	10,136.0
Inventory	5,368.0	5,368.0	5,368.0	5,368.0
Other current assets	2,200.0	2,200.0	2,200.0	2,200.0
Total current assets	**22,038.0**	**24,541.6**	**27,845.0**	**31,683.0**
Net PP&E	5,481.0	5,638.0	5,865.0	6,212.0
Net intangibles	31,080.0	30,773.0	30,511.0	30,294.0
Total investments	705.0	770.0	839.3	914.1
Other long-term assets	3,200.0	3,200.0	3,200.0	3,200.0
Total assets	**62,504.0**	**64,922.6**	**68,260.3**	**72,303.1**
Accounts payable	9,327.0	9,327.0	9,327.0	9,327.0
Short-term debt	3,056.0	3,009.0	3,009.0	3,009.0
Short-term lease liabilities	254.0	254.0	254.0	254.0
Other current liabilities	6,123.0	6,223.0	6,323.0	6,423.0
Total current liabilities	**18,506.0**	**18,559.0**	**18,659.0**	**18,759.0**
Long-term debt	15,021.0	15,021.0	15,021.0	15,021.0
Long-term lease liabilities	0.0	–	–	–
Other long-term liabilities	4,522.0	4,447.0	4,372.0	4,297.0
Total long-term liabilities	**19,543.0**	**19,468.0**	**19,393.0**	**19,318.0**
Total liabilities	**38,049.0**	**38,027.0**	**38,052.0**	**38,077.0**
Preferred shares	**--**	**--**	**--**	**--**
Total common equity	**24,199.0**	**26,498.2**	**29,612.9**	**33,378.7**
Minority interest	**256.0**	**397.4**	**595.4**	**847.4**
Total liabilities & equity	**62,504.0**	**64,922.6**	**68,260.3**	**72,303.1**
Capital employed	**42,532.0**	**44,925.6**	**48,238.3**	**52,256.1**
Adj for unfunded pensions & GW	–	–	–	–

Cash Flow (€ mn)

	12/25	12/26E	12/27E	12/28E
Net income	5,085.0	5,716.1	6,970.1	8,167.6
D&A add-back	1,669.0	1,679.0	1,689.0	1,699.0
Minority interest add-back	188.0	237.4	294.0	348.1
Net (inc)/dec working capital	(617.0)	0.0	0.0	0.0
Other operating cash flow	(194.0)	(525.0)	(529.3)	(534.8)
Cash flow from operations	**6,131.0**	**7,107.5**	**8,423.8**	**9,679.8**
Capital expenditures	(1,496.0)	(1,529.0)	(1,654.0)	(1,829.0)
Acquisitions	(1,167.0)	0.0	–	–
Divestitures	–	–	–	–
Others	(54.0)	(75.0)	(75.0)	(75.0)
Cash flow from investing	**(2,717.0)**	**(1,604.0)**	**(1,729.0)**	**(1,904.0)**
Repayment of lease liabilities	(51.0)	(51.0)	(51.0)	(51.0)
Dividends paid (common & pref)	(2,287.3)	(2,452.9)	(2,891.4)	(3,437.8)
Inc/(dec) in debt	2,554.0	–	–	–
Other financing cash flows	(5,496.0)	(600.0)	(600.0)	(600.0)
Cash flow from financing	**(5,229.3)**	**(3,052.9)**	**(3,491.4)**	**(4,037.8)**
Total cash flow	**(2,253.0)**	**2,403.6**	**3,203.4**	**3,738.0**
Reinvestment rate (%)	22.2	21.5	19.6	18.9

Source: Company data, Goldman Sachs Research estimates.

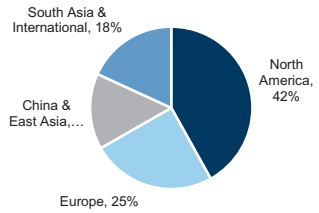
target of €321 (up from €316) on increased estimates. Our valuation is based on our sector-relative EV/IC vs. ROIC/WACC framework using 9m27/3m28 estimates.

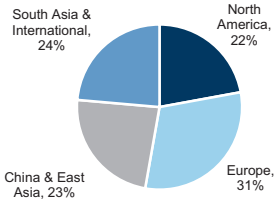
Key downside risks: 1) Weaker-than-expected data center growth vs. key peers; 2) Slower-than-expected EU construction market recovery delaying Low Voltage business growth or China weighing on Industrial Automation; 3) ROIC-dilutive acquisitions; and 4) Near-term weakness in India.

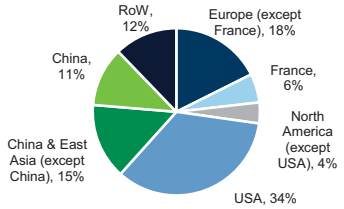
Company profile

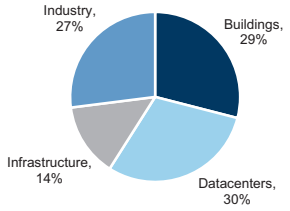
Exhibit 1: Schneider Electric - Company profile
Company data for 2025 unless otherwise specified

Segment	Energy Management	Industrial Automation	Group
Company Description	Specialist in energy management, offering integrated solutions across multiple market segments, including energy and infrastructure, industrial processes, building automation, and data centres/networks, as well as a broad presence in residential applications.		
Products & Solutions	Medium Voltage electrical distribution products, Electrical grid automation & protection solutions, Building comfort and energy efficiency, low voltage electrical distribution products and solutions, Critical buildings solutions (hospitals, industries, etc.) guaranteeing the continuity and quality of electrical supply	Comprehensive automation and control Distributed control, instrumentation and security systems include 100% of Aveva since 2023	
End markets	Residential, Commercial & Industrial Buildings, Utilities, Data centres	Industry & Infrastructure	
Sales (€mn)	33130; 83% of sales	7022; 17% of sales	40,152
Organic sales growth	10.3%	3.0%	9.0%
Underlying EBITA margin	21.8%	14.2%	18.7%
Competitors	ABB, Siemens, Eaton, Legrand, Johnson Controls, GE, Vertiv	Siemens, Rockwell Automation, ABB, Emerson, Honeywell, Yokogawa	
Exposure (% revenues)	EM Geographic Exposure	IA Geographic Exposure	Group Geographic and End Market Exposure
Group medium-term targets	Revenue Growth: 7-10% OSG CAGR 2025-30 Organic Margin improvement: 250bps 2026-30 Through Cycle Cash Conversion: c. 100%		







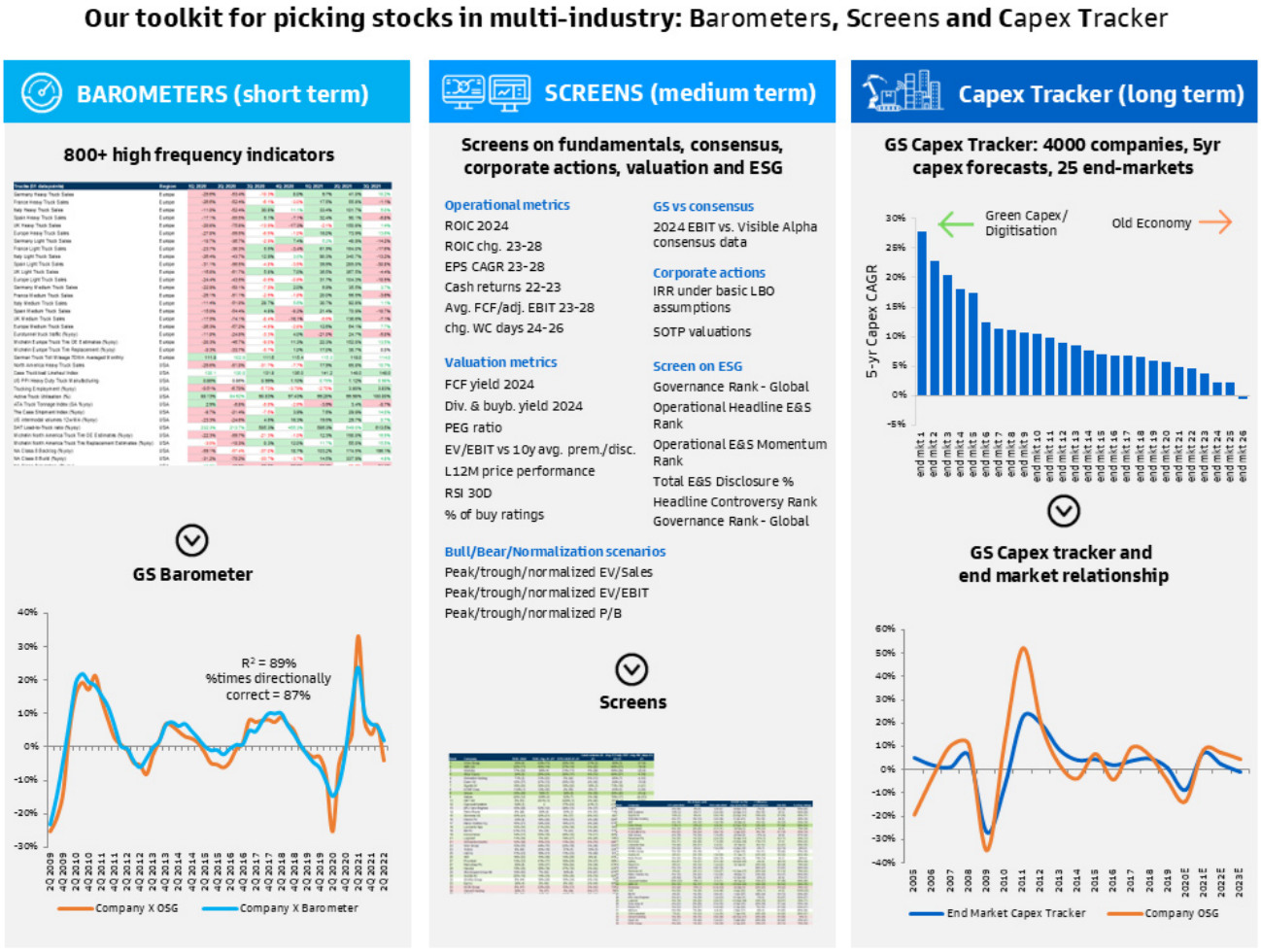


All data for 2025 unless otherwise specified

Source: Company data, Data compiled by Goldman Sachs Global Investment Research

Multi-Industry Toolkit

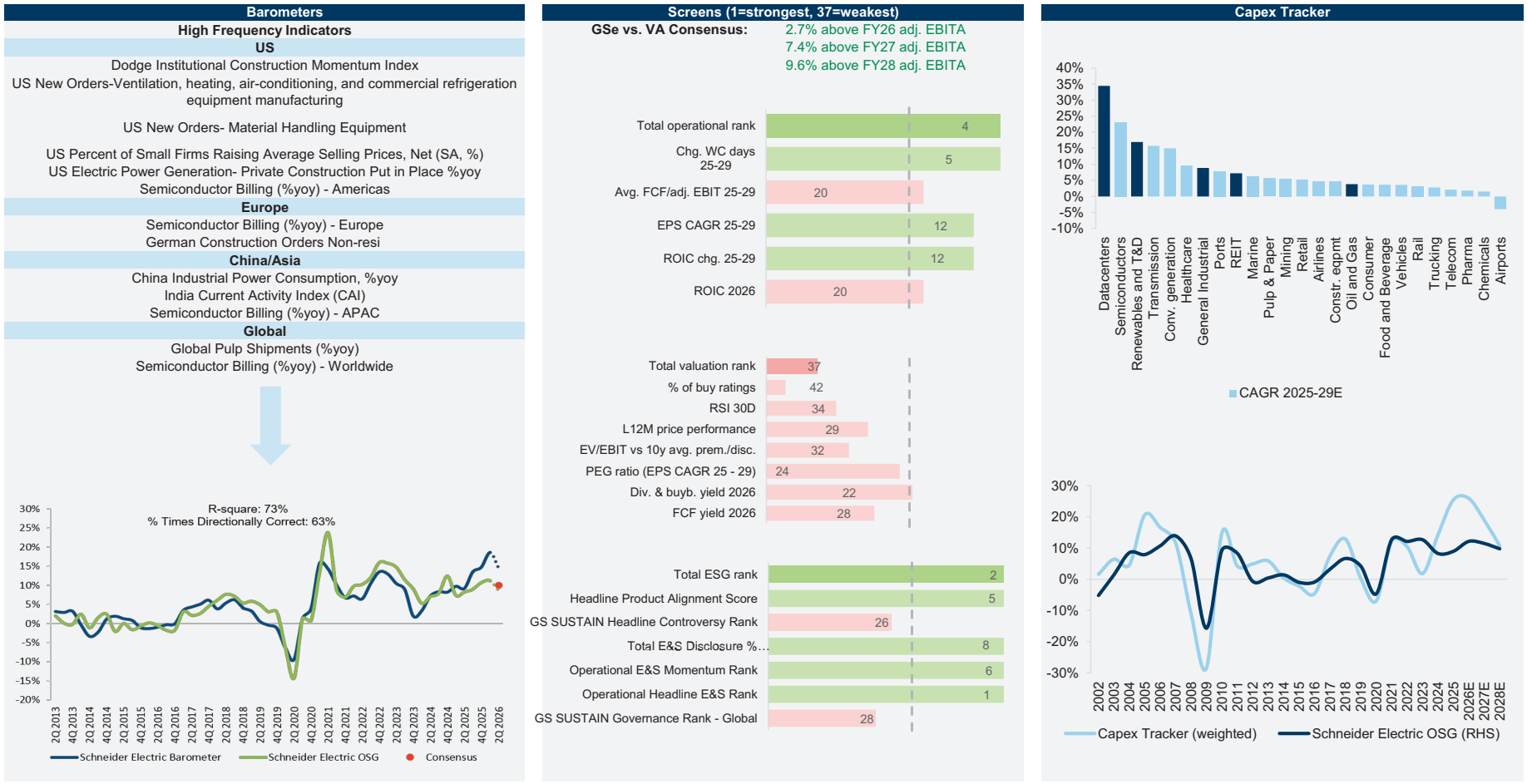
Our toolkit for picking stocks in our Multi Industry coverage: Barometers, Screens and Capex Tracker
A systematic way to analyse Multi-Industry



Source: Goldman Sachs Global Investment Research

Schneider Electric on our Toolkit

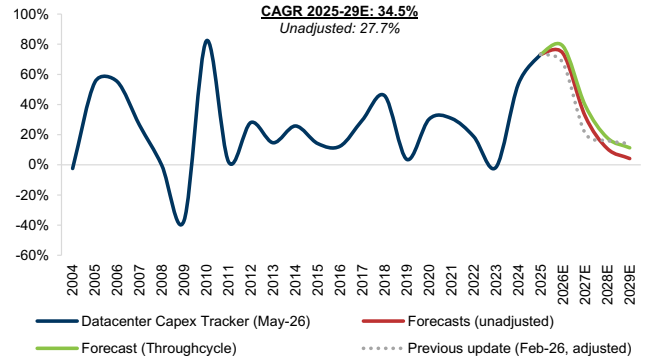
Exhibit 2: Schneider Electric Single Stock Toolkit



Source: Visible Alpha Consensus Data, Company data, Goldman Sachs Global Investment Research, Eikon Datastream

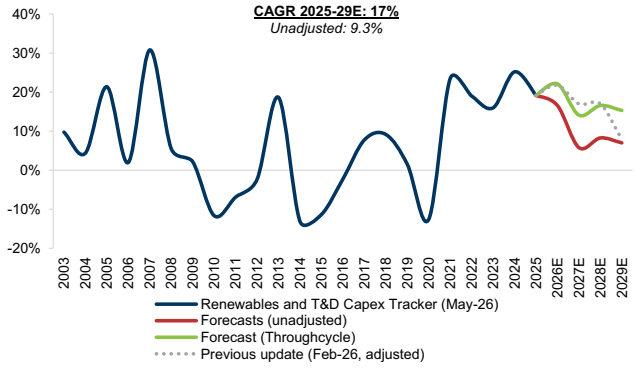
Forecasting Schneider Electric

Exhibit 3: We see datacenter capex growth rates continuing to be upgraded...
GS Datacenter Capex Tracker (63 companies, €695 bn of capex in 2026)



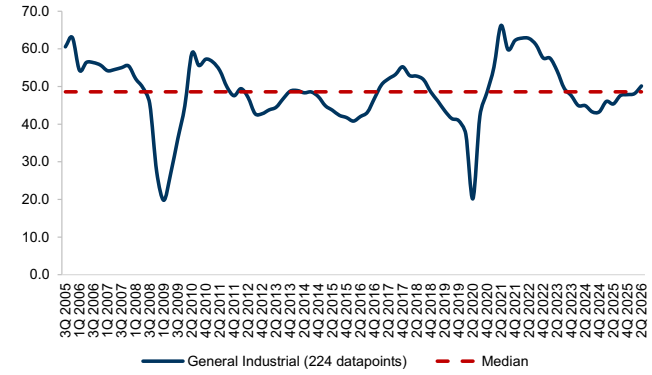
Source: Company data, Bloomberg, Goldman Sachs Global Investment Research

Exhibit 4: ...and utilities grid spending also remains a growth driver
GS Renewables Capex Tracker (15 companies, €43 bn of capex in 2026)



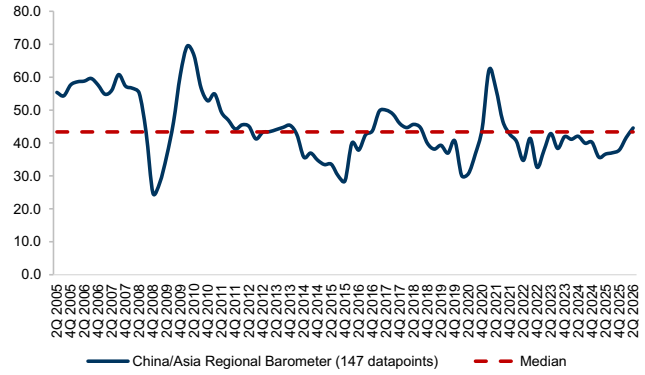
Source: Company data, Bloomberg, Goldman Sachs Global Investment Research

Exhibit 5: Our General Industrial Barometer is sequentially better and slightly above historical median levels...
GS General Industrials Barometer (214 data points)



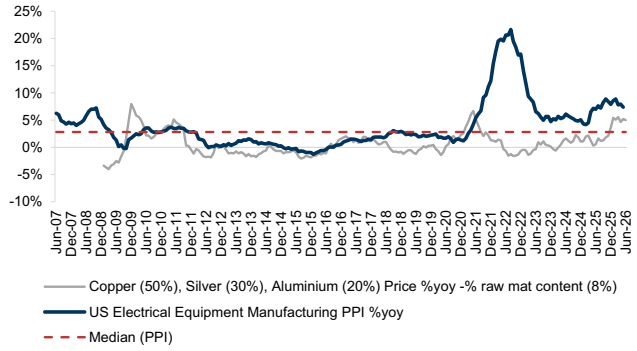
Source: Company data, Goldman Sachs Global Investment Research

Exhibit 6: ...and our China barometer has improved and is above median levels...
Regional end-market Barometer (China/Asia)



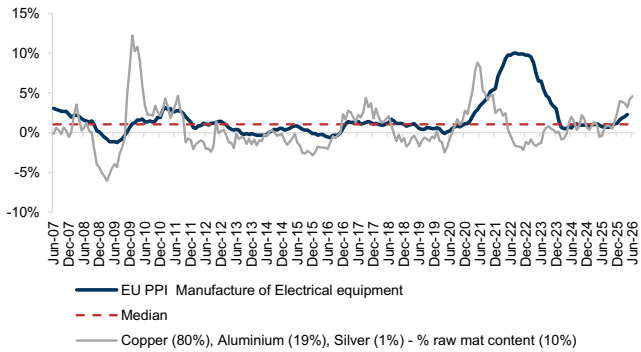
Source: Company data, Goldman Sachs Global Investment Research

Exhibit 7: We have seen steady price trends in electrical equipment in the US...
US Electrical Equipment Manufacturing PPI



Source: US Bureau of Labor Statistics, Datastream, Bloomberg

Exhibit 8: ..and a mild acceleration in prices in Europe
EU PPI Manufacture of Electrical Equipment



Source: Eurostat, Datastream

Exhibit 9: Based on these data updates, we increase our FY26/27 adj. EBITA estimates by 2%/1%...
New vs. old estimates

Schneider Electric	New					Old					New vs Old (%)				
mn €	1H 2026E	2Q 2026E	2026E	2027E	2028E	1H 2026E	2Q 2026E	2026E	2027E	2028E	1H 2026E	2Q 2026E	2026E	2027E	2028E
Energy Management	12.9%	13.0%	13.7%	12.5%	10.2%	11.7%	10.6%	13.3%	12.5%	10.2%	+1.2pp	+2.4pp	+0.5pp	-0.0pp	-0.0pp
Industrial Automation	6.0%	7.7%	4.7%	6.4%	7.4%	2.0%	-0.5%	3.9%	6.4%	7.4%	+4.0pp	+8.3pp	+0.8pp	-0.0pp	+0.0pp
Group OSG	**11.7%**	**12.1%**	**12.2%**	**11.5%**	**9.7%**	**10.0%**	**8.7%**	**11.6%**	**11.5%**	**9.8%**	**+1.7pp**	**+3.4pp**	**+0.5pp**	**-0.0pp**	**-0.0pp**
FY26 Guidance: OSG +7-10%. FY25-30 guidance: +7-10% CAGR															
Energy Management	17,303	9,256	37,175	41,840	46,101	17,120	9,073	36,951	41,561	45,797	1.1%	2.0%	0.6%	0.7%	0.7%
Industrial Automation	3,515	1,795	7,228	7,696	8,264	3,384	1,664	7,157	7,616	8,177	3.9%	7.8%	1.0%	1.1%	1.1%
Group sales	**20,818**	**11,051**	**44,403**	**49,536**	**54,365**	**20,504**	**10,737**	**44,109**	**49,176**	**53,973**	**1.5%**	**2.9%**	**0.7%**	**0.7%**	**0.7%**
Energy Management	21.5%		22.3%	23.1%	23.7%	22.0%		22.2%	23.1%	23.6%	-0.5pp		+0.0pp	+0.0pp	+0.0pp
Industrial Automation	14.0%		14.6%	16.0%	16.8%	13.5%		13.8%	15.2%	16.1%	+0.5pp		+0.9pp	+0.8pp	+0.8pp
Group adj. EBITA margin	**18.5%**		**19.4%**	**20.6%**	**21.3%**	**18.9%**		**19.3%**	**20.4%**	**21.2%**	**-0.3pp**		**+0.2pp**	**+0.1pp**	**+0.1pp**
FY26 Guidance: adj. EBITA margin of c. 19.1-19.4% (FY25: 18.7%); FY25-30 guidance: organic expansion c.+250 bps															
Energy Management	3,720		8,274	9,668	10,905	3,766		8,213	9,598	10,826	-1.2%		0.7%	0.7%	0.7%
Industrial Automation	492		1,058	1,231	1,391	457		985	1,156	1,314	7.7%		7.5%	6.5%	5.9%
Holding	-352		-700	-700	-700	-356		-700	-700	-700	1.0%		0.0%	0.0%	0.0%
Group adj. EBITA	**3,860**		**8633**	**10,199**	**11,596**	**3,868**		**8,498**	**10,054**	**11,440**	**-0.2%**		**1.6%**	**1.4%**	**1.4%**
FY26 Guidance: adj. EBITA organic growth +10-15% (FY25: €7,520mn)															
EPS	**4.08**		**9.37**	**11.64**	**13.84**	**4.09**		**9.19**	**11.46**	**13.64**	**-0.2%**		**1.9%**	**1.6%**	**1.4%**

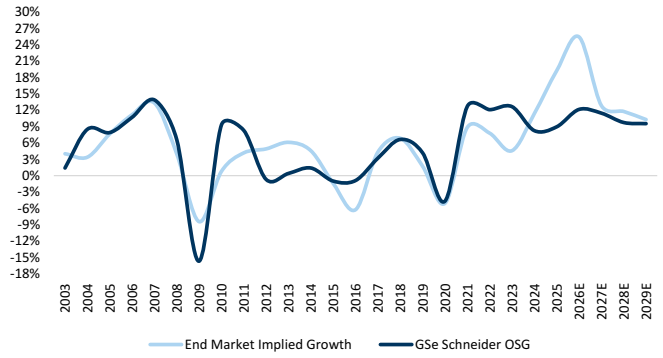
Source: Company data, Goldman Sachs Global Investment Research

Exhibit 10: ...which puts us 3%/7% above consensus on 2026/27E adj. EBITA
GSe vs. consensus

Schneider Electric	Visible Alpha Cons.					GSe					GSe vs. Cons.				
€ mn	1H 2026E	2Q26E	2026E	2027E	2028E	1H 2026E	2Q 2026E	2026E	2027E	2028E	1H 2026E	2Q 2026E	2026E	2027E	2028E
Energy Management	11.3%	10.6%	11.2%	9.4%	8.8%	12.9%	13.0%	13.7%	12.5%	10.2%	+1.6pp	+2.4pp	+2.5pp	+3.1pp	+1.3pp
Industrial Automation	4.7%	5.1%	5.5%	6.2%	5.6%	6.0%	7.7%	4.7%	6.4%	7.4%	+1.4pp	+2.6pp	-0.8pp	+0.2pp	+1.8pp
Organic sales growth	**10.3%**	**9.9%**	**10.1%**	**8.8%**	**8.2%**	**11.7%**	**12.1%**	**12.2%**	**11.5%**	**9.7%**	**+1.4pp**	**+2.2pp**	**+2.0pp**	**+2.7pp**	**+1.5pp**
FY26 Guidance: OSG +7-10%. FY25-30 guidance: +7-10% CAGR															
Energy Management	17,098	9,074	36,140	39,520	42,998	17,303	9,256	37,175	41,840	46,101	1.2%	2.0%	2.9%	5.9%	7.2%
Industrial Automation	3,495	1,761	7,299	7,752	8,222	3,515	1,795	7,228	7,696	8,264	0.6%	1.9%	-1.0%	-0.7%	0.5%
Sales	**20,600**	**10,841**	**43,465**	**47,342**	**51,278**	**20,818**	**11,051**	**44,403**	**49,536**	**54,365**	**1.1%**	**1.9%**	**2.2%**	**4.6%**	**6.0%**
Energy Management	3,735		8,130	9,100	10,068	3,720		8,274	9,668	10,905	-0.4%		1.8%	6.2%	8.3%
Industrial Automation	514.2		1,122	1,296	1,472	492		1,058	1,231	1,391	-4.3%		-5.7%	-5.0%	-5.5%
Holding/Corporate/others	-421		-849	-908	-971	-352		-700	-700	-700	16.3%		17.6%	22.9%	27.9%
Adjusted EBITA	**3,830**		**8,406**	**9,496**	**10,576**	**3,860**		**8,633**	**10,199**	**11,596**	**0.8%**		**2.7%**	**7.4%**	**9.6%**
FY26 Guidance: adj. EBITA organic growth +10-15% (FY25: €7,520mn)															
Energy Management	21.8%		22.5%	23.0%	23.4%	21.5%		22.3%	23.1%	23.7%	-0.3pp		-0.2pp	+0.1pp	+0.2pp
Industrial Automation	14.7%		15.4%	16.7%	17.9%	14.0%		14.6%	16.0%	16.8%	-0.7pp		-0.7pp	-0.7pp	-1.1pp
Adjusted EBITA Margin	**18.6%**		**19.3%**	**20.1%**	**20.6%**	**18.5%**		**19.4%**	**20.6%**	**21.3%**	**-0.0pp**		**+0.1pp**	**+0.5pp**	**+0.7pp**
FY26 Guidance: adj. EBITA margin of c.19.1-19.4% (FY25: 18.7%); FY25-30 guidance: organic expansion c.+250 bps															

Source: Company data, Goldman Sachs Global Investment Research, Visible Alpha Consensus Data

Exhibit 11: We forecast an 11% FY25-29 organic sales CAGR for Schneider...
GSe Schneider OSG (%) vs. End market implied growth (%)



Source: Company data, Goldman Sachs Global Investment Research

Exhibit 12: ...which we sense check with our end-market weighted bottom-up growth estimates...
Schneider end-market growth analysis

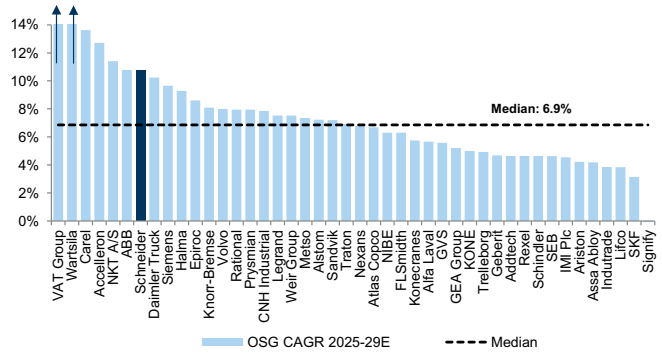
Revenue Exposure	2020	2021	2022	2023	2024	2025	2026E	2027E	2028E	2029E
Utilties & Infrastructure	20%	13%	12%	13%	13%	14%	13%	11%	10%	11%
Industrial & machines	30%	34%	35%	34%	33%	27%	23%	19%	18%	17%
Data centres & networks	15%	15%	16%	19%	21%	30%	41%	52%	55%	57%
Residential Construction	12%	12%	11%	11%	11%	10%	8%	6%	5%	5%
Non Residential Construction	23%	25%	23%	21%	21%	19%	16%	12%	11%	10%

yoy%	2020	2021	2022	2023	2024	2025	2026E	2027E	2028E	2029E
Utilties & Infrastructure	-5%	12%	3%	9%	17%	13%	12%	12%	14%	8%
Industrial & machines	-12%	2%	8%	7%	3%	6%	11%	8%	6%	6%
Data centres & networks	5%	31%	19%	-2%	44%	72%	68%	21%	16%	14%
Residential Construction	0%	10%	2%	0%	-4%	0%	0%	3%	3%	3%
Non Residential Construction	-5%	0%	6%	5%	1%	2%	2%	4%	4%	4%
End Market Implied Growth	**-5.1%**	**8.8%**	**7.8%**	**4.6%**	**11.4%**	**19.3%**	**25.5%**	**12.9%**	**11.8%**	**10.3%**
GSe Schneider OSG	*-4.7%*	*12.7%*	*12.1%*	*12.7%*	*8.3%*	*9.0%*	*12.2%*	*11.5%*	*9.7%*	*9.5%*

Source	Assumptions
GS Capex Tracker	Capex Tracker
GS Capex Tracker	Capex Tracker
GS Capex Tracker	Capex Tracker
GS Global Construction Forecasts	Assume 50% newbuild + 50% renovation
GS Global Construction Forecasts	Assume 50% newbuild + 50% renovation

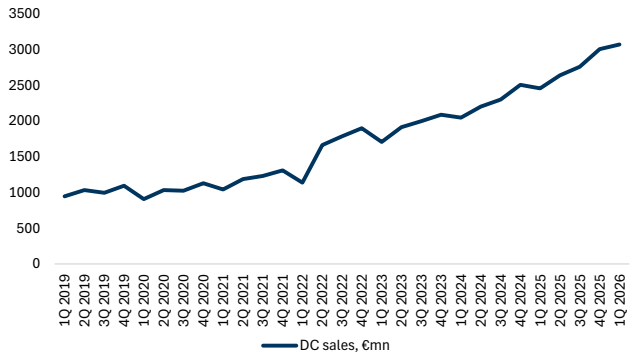
Source: Company data, Goldman Sachs Global Investment Research

Exhibit 13: This puts Schneider in the top quartile of our Multi-Industry coverage...
Organic sales CAGR 2025-29E



Source: Goldman Sachs Global Investment Research

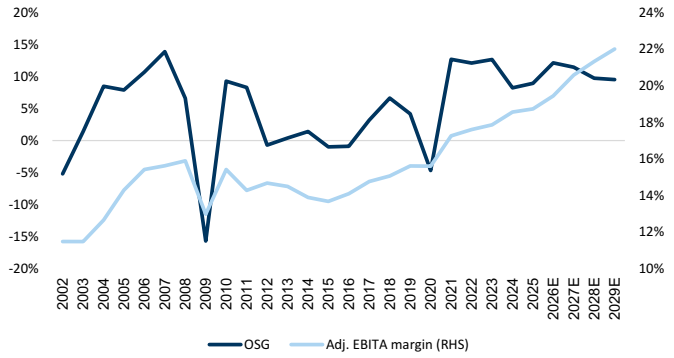
Exhibit 14: ...driven by its exposure to datacenters where sales for Schneider have been progressively increasing
GS estimated Schneider quarterly DC sales



We estimate quarterly DC sales by matching qualitative quarterly commentary from management with the yearly share of DC disclosed

Source: Company data, Goldman Sachs Global Investment Research

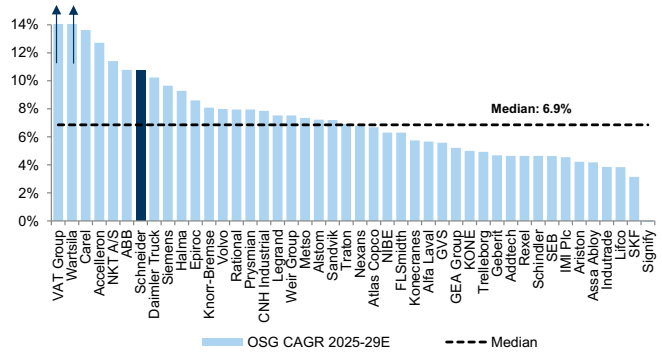
Exhibit 15: We see margins increasing over the coming years driven by operating leverage
Schneider Electric OSG vs. margins



Source: Company data, Goldman Sachs Global Investment Research

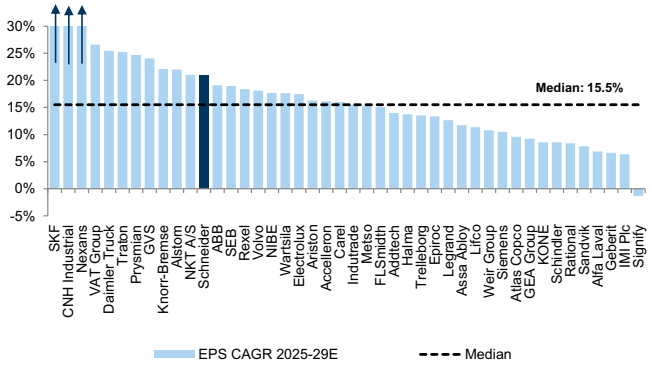
Benchmarking vs. Multi-Industry

Exhibit 16: We expect Schneider to have one of the highest organic sales CAGRs in our Multi-Industry coverage given its favourable end-market exposure...
Organic sales CAGR 2025-29E



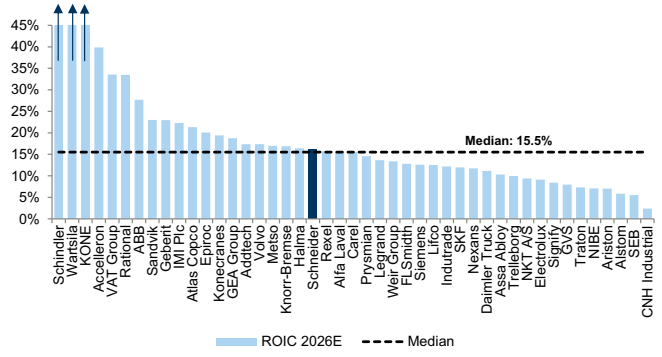
Source: Goldman Sachs Global Investment Research

Exhibit 17: ...translating into strong earnings growth versus both sector median and direct electricals peers
EPS CAGR 2025-29E



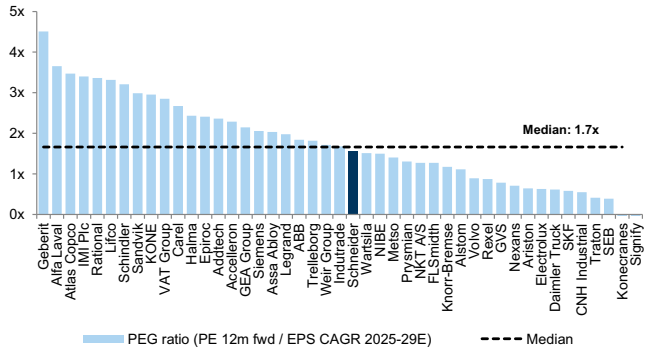
Source: Goldman Sachs Global Investment Research

Exhibit 18: We expect ROIC in line with sector median
ROIC 2026E



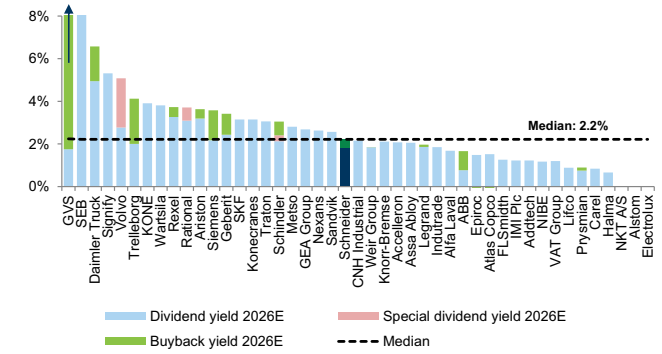
Source: Goldman Sachs Global Investment Research

Exhibit 19: Schneider screens as less expensive than ABB, Siemens and Legrand...
PEG ratio (P/E 12m fwd/EPS CAGR 2024-28E)



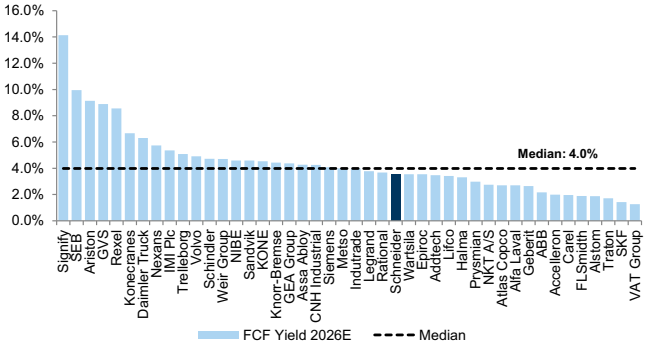
Source: Goldman Sachs Global Investment Research, FactSet

Exhibit 20: ...whilst offering shareholder returns higher than Legrand and ABB...
Dividend and buyback yield 2026E



Source: Goldman Sachs Global Investment Research, Factset

Exhibit 21: ...and FCF yield above ABB
FCF yield 2026E



Source: Goldman Sachs Global Investment Research, Factset

Valuation and key risks

We maintain our Buy rating (on CL) with a new 12-month price target of €321 (up from €316), on our increased estimates. Our valuation is based on our sector-relative EV/IC vs. ROIC/WACC framework using 9m27/3m28 estimates.

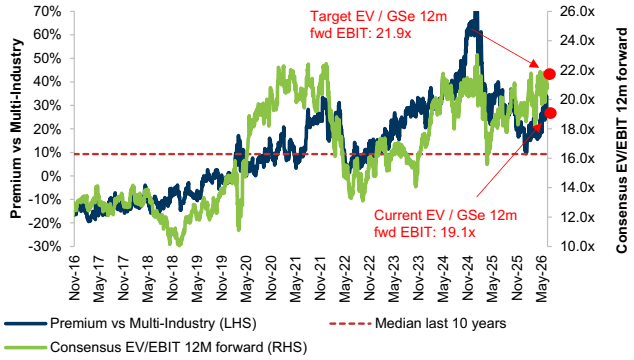
Key downside risks: 1) Weaker-than-expected data center growth vs. key peers; 2) Slower-than-expected EU construction market recovery delaying Low Voltage business growth or China weighing on Industrial Automation; 3) ROIC-dilutive acquisitions; and 4) Near-term weakness in India.

Exhibit 22: Our 12m PT is €321
Schneider target price calculation

Schneider Target Price Calculation	
Implied multiplier	**2.19x**
Growth rate	**6.1%**
ROIC 24m fwd GSe	20.2%
WACC GSe	9.0%
ROIC/WACC	**2.2x**
Invested Capital 24m fwd GSe	38,613
Implied EV	**189,466**
Net Debt (excl. Pensions, post IFRS 16)	10,446
Pension liability	954
Minorities and associates	-1,973
Total EV adjs	**9,426**
Market Cap	**180,040**
Shares	*561*
Target Price	**321**
EBIT 24m fwd	10,241
Implied EV/EBIT 24m fwd	**18.5x**

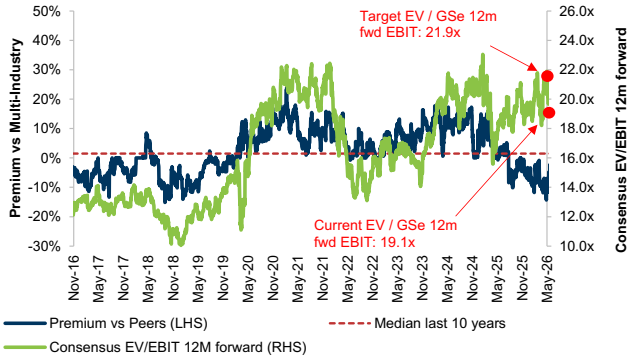
Source: Goldman Sachs Global Investment Research

Exhibit 23: Schneider is trading at a 27% premium vs Multi-Industry...
Consensus 12m forward EV/EBIT and premium/discount to European Multi-Industry



Source: Datastream, Goldman Sachs Global Investment Research

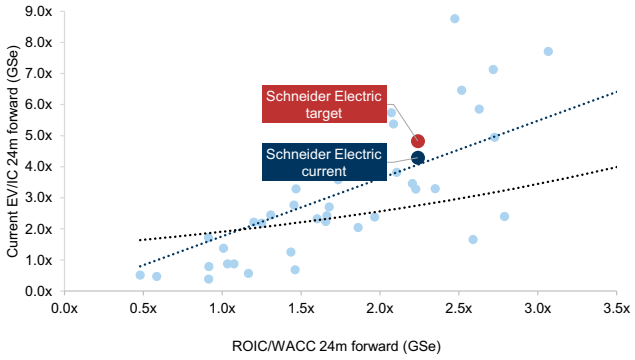
Exhibit 24: ...but at its lowest multiple in a decade relative to direct peers
Consensus 12m forward EV/EBIT and premium/discount to Peers



Peers: Hubbell, nVent, Eaton, Vertiv, Johnson Controls International, Siemens, ABB, Legrand

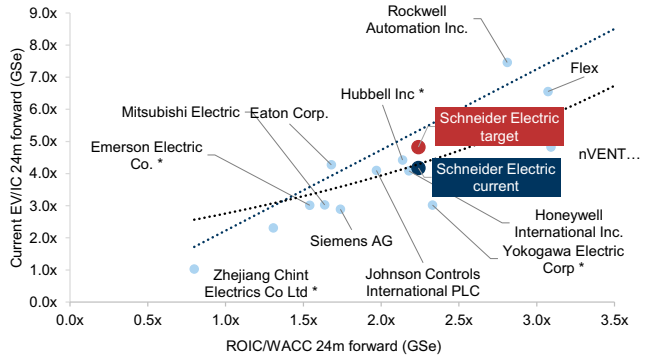
Source: Datastream, Goldman Sachs Global Investment Research

Exhibit 25: We believe Schneider should trade above the sector implied EV/IC to ROIC/WACC trendline and at a premium to its current multiple...
EV/IC vs. ROIC/WACC methodology vs. European Multi-Industry



Source: Goldman Sachs Global Investment Research

Exhibit 26: ...especially considering it trades below its peers
EV/IC vs. ROIC/WACC methodology vs. peers

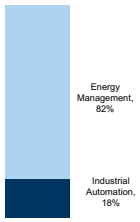
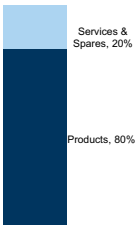
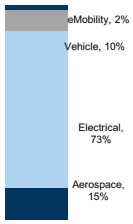
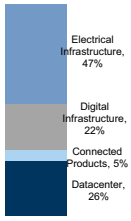
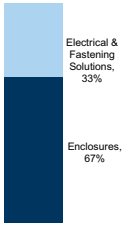
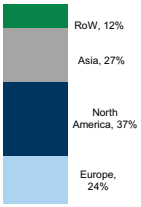
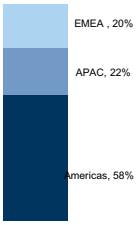
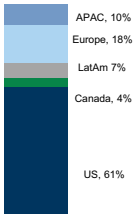
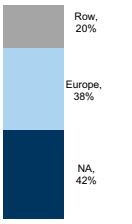
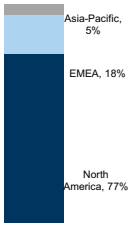
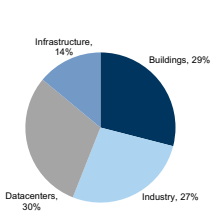
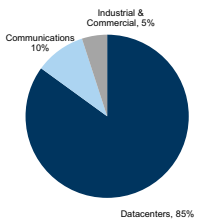
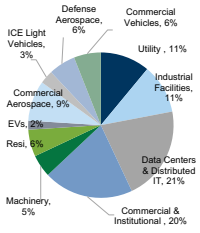
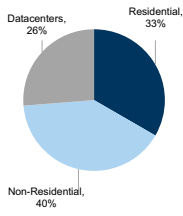
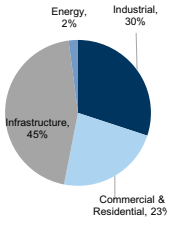


*Datastream consensus

Source: Goldman Sachs Global Investment Research, Datastream

Competitive Landscape - Data Centers and Low & Medium Voltage

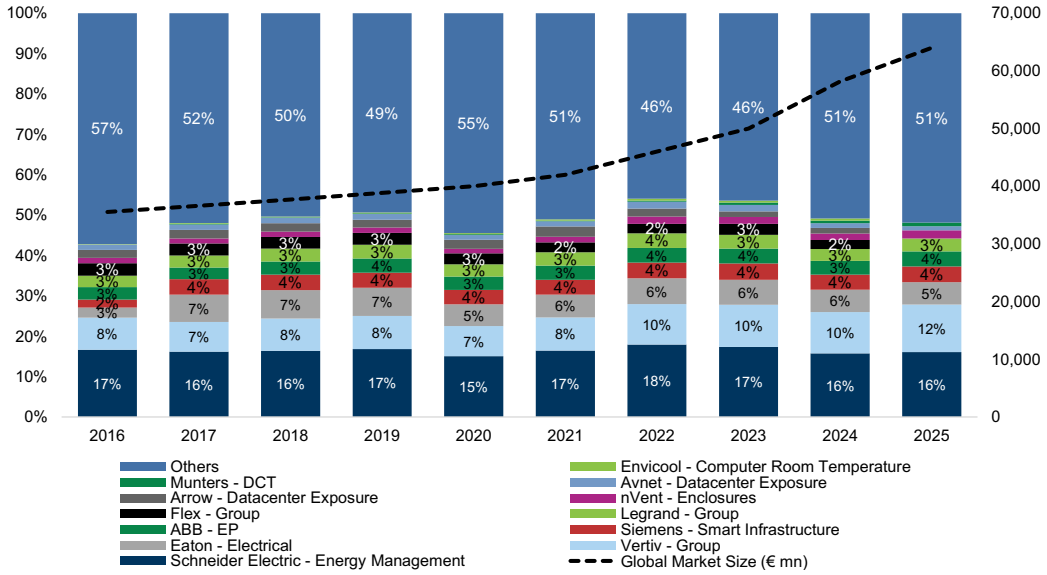
Exhibit 27: Data Center Equipment Competitive Landscape
Company data is for the group and 2025 unless otherwise specified

Company	Schneider Electric	Vertiv	Eaton	Legrand	nVent Electric
Group Revenues, €mn (2025)	40,152	8,708	23,364	9,481	3,314
Group OSG (2025)	8.3%	26.5%	7.9%	7.7%	12.6%
Group Adj. EBIT margin (2025)	17.9%	20.4%	19.0%	21.4%	20.2%
Datacenter Revenue (2025)	7,471	6,966	2,394	1,896	663
Revenues by Division (2025)					
Revenues by Region (2025)					
Capex % of Revenues (2025)	3.7%	2.2%	3.3%	2.6%	2.4%
Total R&D Cash Cost % of Revenues (2025)	3.4%	4.0%	2.9%	4.7%	2.2%
R&D Treatment	84% Expensed, 16% Capitalised	100% Expensed	100% Expensed	100% Expensed	100% Expensed
Group ROIC (2025)	15.3%	36.8%	18.6%	13.8%	11.9%
Datacenter Division	**Energy Management**	**Pure Play**	**Electrical**	**Pure Play**	**Enclosures**
Products & Solutions	Low Voltage targets data centers offering protection functions, power monitoring and control, power meters and electrical enclosures. Secure Power specializes in critical power products and solutions for data centers including liquid cooling CDUs, air-cooling systems, switchgears, rack power delivery, automatic transfer swithces, chiller systems and monitoring systems.	Engaged in the design, manufacturing and service critical digital infrastructure technology for data centers, communication networks and commercial/industrial environments.	Providing electrical components, industrial components, power distribution and assemblies, residential products, single phase power quality and connectivity, wiring devices and related services.	Global pure player in the electrical and digital building infrastructure industry engaged in the development and manufacturing of control and command, cable management, energy distribution and Voice-Data-Image ("VDI") products and systems.	Providing solutions to connect and protect critical electronics, communication, control and power equipment. Its cooling, power distribution and enclosures solutions manage power and create protected operating environments for datacenter applications.
End Market Mix					
Market Position	#1 worldwide in low voltage, medium voltage, field devices and wiring accessories, UPS	-	Leading position in connectivity portfolio	Europe #1 in cable management America #2 in PDUs China #1 in PDUs	#1 US and #2 Global in enclosures Leader in data protection

Source: Company data, Goldman Sachs Global Investment Research

Exhibit 28: Data Center Equipment Market Share over 2016-2025; 2025 Global Market Size is ~€64bn

Market shares over time (%, LHS) and global market size over time (EURmn, RHS)

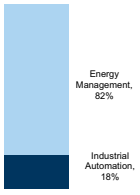
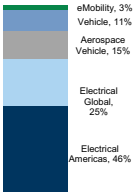
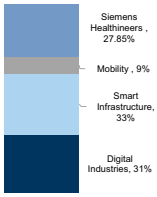
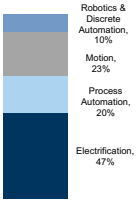
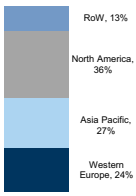
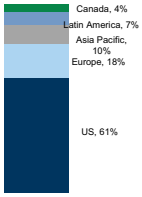
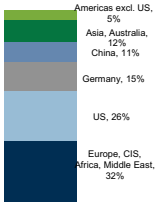
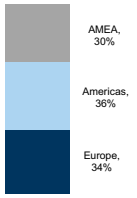
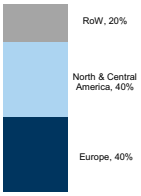
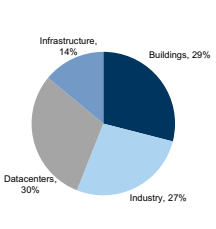
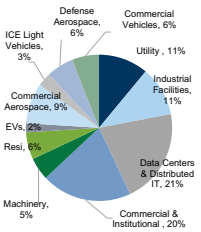
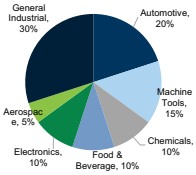
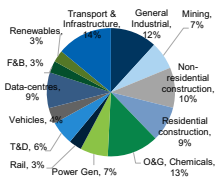
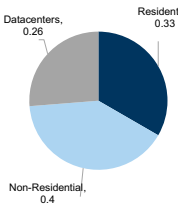


For each company/division we use the relevant disclosed DC exposure

Source: Company data, Goldman Sachs Global Investment Research, LSEG Data & Analytics

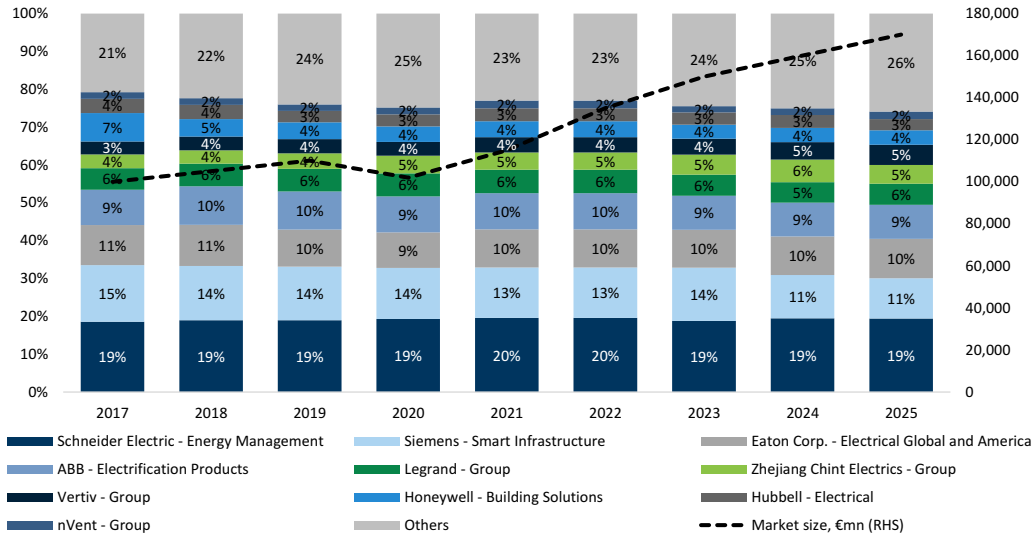
Exhibit 29: Low and Medium Voltage Equipment Competitive Landscape

Company data is for the group and 2025 unless otherwise specified

Company	Schneider Electric	Eaton	Siemens	ABB	Legrand
Group Revenues, €mn (2025)	38,153	23,364	78,914	28,237	9,481
Low Voltage Revenues, €mn (2025)	33,062	24,281	23,168	15,354	9,481
Low Voltage OSG (2025)	9.4%	7.9%	8.9%	11.0%	7.7%
Low Voltage Adj. EBIT margin (2025)	22.1%	22.4%	17.9%	22.8%	20.5%
Revenues by Division (2025)					
Revenues by Region (2025)					
Capex % of Revenues (2025)	3.7%	3.3%	3.1%	3.0%	2.6%
Total R&D as a % of Revenues (2025)	3.4%	2.9%	8.3%	4.0%	4.3%
R&D Treatment	100% Expensed	100% Expensed	100% Expensed	100% Expensed	100% Expensed
Group ROIC (2025)	14.7%	18.6%	7.2%	25.6%	13.8%
Low Voltage Division	**Energy Management Division**	**Electrical Global and Amer**	**Smart Infrastructure Division**	**Electrification Products**	**Pure Play**
Products & Solutions	Low and Medium Voltage electrical distribution products, electrical grid automation & protection solutions, building comfort and energy efficiency.	Low-voltage power distribution and control systems, Medium Voltage electrical distribution products, full portfolio of back-up power and surge protection, Life safety& security solutions, harsh & hazardous environment solutions.	Energy systems, including intelligent control to the grid and medium-voltage distribution systems; and low-voltage and control products;Substation automation, Grid planning, simulation and operation.	Medium-voltage (1/3) and low-voltage (2/3) components and devices, including switchgear, breakers & switches, enclosures, power protection, wiring accessories, building automation, wire and cable management, power conversion products and EV charging solutions.	A global specialist in electrical and digital building infrastructure. The company develops, manufactures and markets a complete range of control and command, cable management, energy distribution and Voice-Data-Image ("VDI") products and systems.
End Market Mix (2025)					
Distribution	60% done through partners:4.2k+ EcoXpert program partners, 650K+ service provider.	N/A	N/A	55% through distributors, 19% direct sales, rest through EPCs/OEMs/System integrators/Panel builders	Pure Play and 14% E-Commerce: -75% Professional Distribution -16% in Online Pure Players - 9% Direct Sales
Market Position	#3 in the electronics industry	- Market leader for applications in harsh and hazardous applications - Top 4 large global players in the worldwide low- and medium-voltage electrical industry	#1 in medium-voltage gas insulated switchgear (GIS), protection & automation #1 in Grid Automation #2 in Buildings	Global #1 Medium Voltage Global #2 Low Voltage Global #3, #1-2 Distribution Enclosures and DIN-Rail Products Global #1 Installation Products #4 in DC Power Solutions Global #1 EV Charging	2/3 % of sales as #1 or #2 In Europe: #1 in wiring devices; #1 in cable management In America: #2 in wiring devices;#1 in PDU In China: #1 in PDU In Africa, Middle East and South America: #1 in wiring devices

Source: Company data, Goldman Sachs Global Investment Research

Exhibit 30: Low and Medium Voltage Equipment Market Share over 2016-2025; 2025 Market Size of known players is ~€170bn



Source: Company data, Goldman Sachs Global Investment Research, LSEG Data & Analytics

Disclosure Appendix

Reg AC

We, Daniela Costa and Ines Lefranc, hereby certify that all of the views expressed in this report accurately reflect our personal views about the subject company or companies and its or their securities. We also certify that no part of our compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in this report.

Unless otherwise stated, the individuals listed on the cover page of this report are analysts in Goldman Sachs' Global Investment Research division.

Contributing Authors: Daniela Costa Goldman Sachs International, Ines Lefranc Goldman Sachs International.

Unless otherwise stated, the individuals listed in the Contributing Authors disclosure of this report are analysts in Goldman Sachs' Global Investment Research division.

GS Factor Profile

The Goldman Sachs Factor Profile provides investment context for a stock by comparing key attributes to the market (i.e. our universe of rated stocks) and its sector peers. The four key attributes depicted are: Growth, Financial Returns, Multiple (e.g. valuation) and Integrated (a composite of Growth, Financial Returns and Multiple). Growth, Financial Returns and Multiple are calculated by using normalized ranks for specific metrics for each stock. The normalized ranks for the metrics are then averaged and converted into percentiles for the relevant attribute. The precise calculation of each metric may vary depending on the fiscal year, industry and region, but the standard approach is as follows:

Growth is based on a stock's forward-looking sales growth, EBITDA growth and EPS growth (for financial stocks, only EPS and sales growth), with a higher percentile indicating a higher growth company. **Financial Returns** is based on a stock's forward-looking ROE, ROCE and CROCI (for financial stocks, only ROE), with a higher percentile indicating a company with higher financial returns. **Multiple** is based on a stock's forward-looking P/E, P/B, price/dividend (P/D), EV/EBITDA, EV/FCF and EV/Debt Adjusted Cash Flow (DACF) (for financial stocks, only P/E, P/B and P/D), with a higher percentile indicating a stock trading at a higher multiple. The **Integrated** percentile is calculated as the average of the Growth percentile, Financial Returns percentile and (100% - Multiple percentile).

Financial Returns and Multiple use the Goldman Sachs analyst forecasts at the fiscal year-end at least three quarters in the future. Growth uses inputs for the fiscal year at least seven quarters in the future compared with the year at least three quarters in the future (on a per-share basis for all metrics).

For a more detailed description of how we calculate the GS Factor Profile, please contact your GS representative.

M&A Rank

Across our global coverage, we examine stocks using an M&A framework, considering both qualitative factors and quantitative factors (which may vary across sectors and regions) to incorporate the potential that certain companies could be acquired. We then assign a M&A rank as a means of scoring companies under our rated coverage from 1 to 3, with 1 representing high (30%-50%) probability of the company becoming an acquisition target, 2 representing medium (15%-30%) probability and 3 representing low (0%-15%) probability. For companies ranked 1 or 2, in line with our standard departmental guidelines we incorporate an M&A component into our target price. M&A rank of 3 is considered immaterial and therefore does not factor into our price target, and may or may not be discussed in research.

Quantum

Quantum is Goldman Sachs' proprietary database providing access to detailed financial statement histories, forecasts and ratios. It can be used for in-depth analysis of a single company, or to make comparisons between companies in different sectors and markets.

Disclosures

The rating(s) for Schneider Electric is/are relative to the other companies in its/their coverage universe: ABB Ltd., Accelleron Industries Ltd., Addtech AB, Alfa Laval, Alstom, Ariston Holding, Assa Abloy B, Atlas Copco, CNH Industrial, Carel Industries SpA, Daimler Truck Holding, Electrolux AB, Epiroc, FLSmidth & Co., GEA Group, GVS, Geberit Holding, Halma Plc, IMI Plc, Indutrade AB, Knorr Bremse, Konecranes, Legrand, Lifco AB, Metso, NIBE Industrier AB, NKT A/S, Nexans, Prysmian, Rational AG, Rexel S.A., SEB SA, SKF, Sandvik, Schindler Holding, Schneider Electric, Siemens AG, Signify NV, Traton, Trelleborg AB, VAT Group, Volvo Group, Wartsila, Weir Group

Company-specific regulatory disclosures

The following disclosures relate to relationships between The Goldman Sachs Group, Inc. (with its affiliates, "Goldman Sachs") and companies covered by Goldman Sachs Global Investment Research and referred to in this research.

Goldman Sachs expects to receive or intends to seek compensation for investment banking services in the next 3 months: Schneider Electric (€285.40)

Goldman Sachs had an investment banking services client relationship during the past 12 months with: Schneider Electric (€285.40)

Goldman Sachs had a non-investment banking securities-related services client relationship during the past 12 months with: Schneider Electric (€285.40)

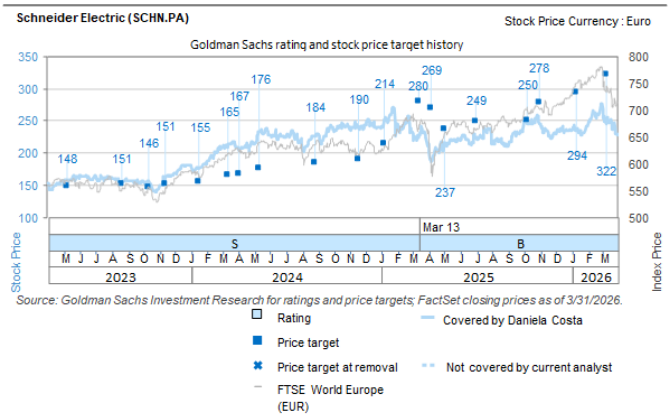
Distribution of ratings/investment banking relationships

Goldman Sachs Investment Research global Equity coverage universe

	Rating Distribution			Investment Banking Relationships		
	Buy	Hold	Sell	Buy	Hold	Sell
Global	50%	34%	16%	65%	60%	45%

As of April 1, 2026, Goldman Sachs Global Investment Research had investment ratings on 3,074 equity securities. Goldman Sachs assigns stocks as Buys and Sells on various regional Investment Lists; stocks not so assigned are deemed Neutral. Such assignments equate to Buy, Hold and Sell for the purposes of the above disclosure required by the FINRA Rules. See 'Ratings, Coverage universe and related definitions' below. The Investment Banking Relationships chart reflects the percentage of subject companies within each rating category for whom Goldman Sachs has provided investment banking services within the previous twelve months.

Price target and rating history chart(s)



The price targets shown should be considered in the context of all prior published Goldman Sachs research, which may or may not have included price targets, as well as developments relating to the company, its industry and financial markets.

Target price history table(s)

Schneider Electric (SCHN.PA)

Date of report	Target price (€)	Closing price (€)
07-May-26	316.00	275.20
01-Apr-26	302.00	239.95
09-Mar-26	322.00	245.15
11-Jan-26	294.00	235.45
31-Oct-25	278.00	246.10
08-Oct-25	250.00	248.80
01-Jul-25	249.00	222.35
02-May-25	237.00	215.80
08-Apr-25	269.00	192.34
13-Mar-25	280.00	225.10
07-Jan-25	214.00	253.05
19-Nov-24	190.00	239.00
26-Aug-24	184.00	226.00
12-May-24	176.00	234.00
03-Apr-24	167.00	206.20
13-Mar-24	165.00	213.70
17-Jan-24	155.00	175.32
13-Nov-23	151.00	160.74
11-Oct-23	146.00	157.26
21-Aug-23	151.00	154.86

Price targets shown in table(s) are unadjustedor corporate actions.

Regulatory disclosures

Disclosures required by United States laws and regulations

See company-specific regulatory disclosures aboveor any of theollowing disclosures required as to companies reerred to in this report: manager or co-manager in a pending transaction; 1% or other ownership; compensationor certain services; types of client relationships; managed/co-managed public offerings in prior periods; directorships;or equity securities, market making and/or specialist role. Goldman Sachs trades or may trade as a principal in debt securities (or in related derivatives) of issuers discussed in this report.

Theollowing are additional required disclosures: **Ownership and material conflicts of interest:** Goldman Sachs policy prohibits its analysts, professionals reporting to analysts and members of their households from owning securities of any company in the analyst's area of coverage. **Analyst compensation:** Analysts are paid in part based on the profitability of Goldman Sachs, which includes investment banking revenues. **Analyst as officer or director:** Goldman Sachs policy generally prohibits its analysts, persons reporting to analysts or members of their households from serving as an officer, director or advisor of any company in the analyst's area of coverage. **Non-U.S. Analysts:** Non-U.S. analysts may not be associated persons of Goldman Sachs & Co. LLC and therefore may not be subject to FINRA Rule 2241 or FINRA Rule 2242 restrictions on communications with a subject company, public appearances and trading in securities covered by the analysts.

Additional disclosures required under the laws and regulations of jurisdictions other than the United States

Theollowing disclosures are those required by the jurisdiction indicated, except to the extent already made above pursuant to United States laws and regulations. **Australia:** Goldman Sachs Australia Pty Ltd and its affiliates are not authorised deposit-taking institutions (as that term is defined in the Banking Act 1959 (Cth)) in Australia and do not provide banking services, nor carry on a banking business, in Australia. This research, and any access to it, is intended onlyor "wholesale clients" within the meaning of the Australian Corporations Act, unless otherwise agreed by Goldman Sachs. In

producing research reports, members of Global Investment Research of Goldman Sachs Australia may attend site visits and other meetings hosted by the companies and other entities which are the subject of its research reports. In some instances the costs of such site visits or meetings may be met in part or in whole by the issuers concerned if Goldman Sachs Australia considers it is appropriate and reasonable in the specific circumstances relating to the site visit or meeting. To the extent that the contents of this document contains any financial product advice, it is general advice only and has been prepared by Goldman Sachs without taking into account a client's objectives, financial situation or needs. A client should, before acting on any such advice, consider the appropriateness of the advice having regard to the client's own objectives, financial situation and needs. A copy of certain Goldman Sachs Australia and New Zealand disclosure of interests and a copy of Goldman Sachs' Australian Sell-Side Research Independence Policy Statement are available at: https://www.goldmansachs.com/disclosures/australia-new-zealand/index.html. **Brazil:** Disclosure information in relation to CVM Resolution n. 20 is available at https://www.gs.com/worldwide/brazil/area/gir/index.html. Where applicable, the Brazil-registered analyst primarily responsible for the content of this research report, as defined in Article 20 of CVM Resolution n. 20, is the first author named at the beginning of this report, unless indicated otherwise at the end of the text. **Canada:** This information is being provided to you for information purposes only and is not, and under no circumstances should be construed as, an advertisement, offering or solicitation by Goldman Sachs & Co. LLC for purchasers of securities in Canada to trade in any Canadian security. Goldman Sachs & Co. LLC is not registered as a dealer in any jurisdiction in Canada under applicable Canadian securities laws and generally is not permitted to trade in Canadian securities and may be prohibited from selling certain securities and products in certain jurisdictions in Canada. If you wish to trade in any Canadian securities or other products in Canada please contact Goldman Sachs Canada Inc., an affiliate of The Goldman Sachs Group Inc., or another registered Canadian dealer. **Hong Kong:** Further information on the securities of covered companies referred to in this research may be obtained on request from Goldman Sachs (Asia) L.L.C. **India:** Further information on the subject company or companies referred to in this research may be obtained from Goldman Sachs (India) Securities Private Limited, Research Analyst - SEBI Registration Number INH000001493, 10th Floor, Ascent-Worli, Sudam Kalu Ahire Marg, Worli, Mumbai-400 025, India, Corporate Identity Number U74140MH2006FTC160634, Phone +91 22 6616 9000, Fax +91 22 6616 9001. Goldman Sachs may beneficially own 1% or more of the securities (as such term is defined in clause 2 (h) the Indian Securities Contracts (Regulation) Act, 1956) of the subject company or companies referred to in this research report. Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. Goldman Sachs (India) Securities Private Limited compliance officer and investor grievance contact details, a copy of the annual compliance audit report and other relevant information and disclosures can be found at this link: https://www.goldmansachs.com/worldwide/india/research-analyst. **Japan:** See below. **Korea:** This research, and any access to it, is intended only for "professional investors" within the meaning of the Financial Services and Capital Markets Act, unless otherwise agreed by Goldman Sachs. Further information on the subject company or companies referred to in this research may be obtained from Goldman Sachs (Asia) L.L.C., Seoul Branch. **New Zealand:** Goldman Sachs New Zealand Limited and its affiliates are neither "registered banks" nor "deposit takers" (as defined in the Reserve Bank of New Zealand Act 1989) in New Zealand. This research, and any access to it, is intended for "wholesale clients" (as defined in the Financial Advisers Act 2008) unless otherwise agreed by Goldman Sachs. A copy of certain Goldman Sachs Australia and New Zealand disclosure of interests is available at: https://www.goldmansachs.com/disclosures/australia-new-zealand/index.html. **Russia:** Research reports distributed in the Russian Federation are not advertising as defined in the Russian legislation, but are information and analysis not having product promotion as their main purpose and do not provide appraisal within the meaning of the Russian legislation on appraisal activity. Research reports do not constitute a personalized investment recommendation as defined in Russian laws and regulations, are not addressed to a specific client, and are prepared without analyzing the financial circumstances, investment profiles or risk profiles of clients. Goldman Sachs assumes no responsibility for any investment decisions that may be taken by a client or any other person based on this research report. **Singapore:** Goldman Sachs (Singapore) Pte. (Company Number: 198602165W), which is regulated by the Monetary Authority of Singapore, accepts legal responsibility for this research, and should be contacted with respect to any matters arising from, or in connection with, this research. **Taiwan:** This material is for reference only and must not be reprinted without permission. Investors should carefully consider their own investment risk. Investment results are the responsibility of the individual investor. **United Kingdom:** Persons who would be categorized as retail clients in the United Kingdom, as such term is defined in the rules of the Financial Conduct Authority, should read this research in conjunction with prior Goldman Sachs research on the covered companies referred to herein and should refer to the risk warnings that have been sent to them by Goldman Sachs International. A copy of these risks warnings, and a glossary of certain financial terms used in this report, are available from Goldman Sachs International on request.

European Union and United Kingdom: Disclosure information in relation to Article 6 (2) of the European Commission Delegated Regulation (EU) (2016/958) supplementing Regulation (EU) No 596/2014 of the European Parliament and of the Council (including as that Delegated Regulation is implemented into United Kingdom domestic law and regulation following the United Kingdom's departure from the European Union and the European Economic Area) with regard to regulatory technical standards for the technical arrangements for objective presentation of investment recommendations or other information recommending or suggesting an investment strategy and for disclosure of particular interests or indications of conflicts of interest is available at https://www.gs.com/disclosures/europeanpolicy.html which states the European Policy for Managing Conflicts of Interest in Connection with Investment Research.

Japan: Goldman Sachs Japan Co., Ltd. is a Financial Instrument Dealer registered with the Kanto Financial Bureau under registration number Kinsho 69, and a member of Japan Securities Dealers Association, Financial Futures Association of Japan Type II Financial Instruments Firms Association, and Investment Management Association of Japan. Sales and purchase of equities are subject to commission pre-determined with clients plus consumption tax. See company-specific disclosures as to any applicable disclosures required by Japanese stock exchanges, the Japanese Securities Dealers Association or the Japanese Securities Finance Company.

Ratings, coverage universe and related definitions

Buy (B), Neutral (N), Sell (S) Analysts recommend stocks as Buys or Sells for inclusion on various regional Investment Lists. Being assigned a Buy or Sell on an Investment List is determined by a stock's total return potential relative to its coverage universe. Any stock not assigned as a Buy or a Sell on an Investment List with an active rating (i.e., a stock that is not Rating Suspended, Not Rated, Early-Stage Biotech, Coverage Suspended or Not Covered), is deemed Neutral. Each region manages Regional Conviction Lists, which are selected from Buy rated stocks on the respective region's Investment Lists and represent investment recommendations focused on the size of the total return potential and/or the likelihood of the realization of the return across their respective areas of coverage. The addition or removal of stocks from such Conviction Lists are managed by the Investment Review Committee or other designated committee in each respective region and do not represent a change in the analysts' investment rating for such stocks.

Total return potential represents the upside or downside differential between the current share price and the price target, including all paid or anticipated dividends, expected during the time horizon associated with the price target. Price targets are required for all covered stocks. The total return potential, price target and associated time horizon are stated in each report adding or reiterating an Investment List membership.

Coverage Universe: A list of all stocks in each coverage universe is available by primary analyst, stock and coverage universe at https://www.gs.com/research/hedge.html.

Not Rated (NR). The investment rating, target price and earnings estimates (where relevant) are removed pursuant to Goldman Sachs policy when Goldman Sachs is acting in an advisory capacity in a merger or in a strategic transaction involving this company, when there are legal, regulatory or policy constraints due to Goldman Sachs' involvement in a transaction, and in certain other circumstances. **Early-Stage Biotech (ES).** An investment rating and a target price are not assigned pursuant to Goldman Sachs policy when this company has neither a drug, treatment or medical device that has passed a Phase II clinical trial nor a license to distribute a post-Phase II drug, treatment or medical device. **Rating Suspended (RS).** Goldman Sachs Research has suspended the investment rating and price target for this stock, because there is not a sufficient fundamental basis for determining an investment rating or target price. The previous investment rating and target price, if any, are no longer in effect for this stock and should not be relied

upon. **Coverage Suspended (CS).** Goldman Sachs has suspended coverage of this company. **Not Covered (NC).** Goldman Sachs does not cover this company.

Global product; distributing entities

Goldman Sachs Global Investment Research produces and distributes research products for clients of Goldman Sachs on a global basis. Analysts based in Goldman Sachs offices around the world produce research on industries and companies, and research on macroeconomics, currencies, commodities and portfolio strategy. This research is disseminated in Australia by Goldman Sachs Australia Pty Ltd (ABN 21 006 797 897); in Brazil by Goldman Sachs do Brasil Corretora de Títulos e Valores Mobiliários S.A.; Public Communication Channel Goldman Sachs Brazil: 0800 727 5764 and / or contatogoldmanbrasil@gs.com. Available Weekdays (except holidays), from 9am to 6pm. Canal de Comunicação com o Público Goldman Sachs Brasil: 0800 727 5764 e/ou contatogoldmanbrasil@gs.com. Horário de funcionamento: segunda-feira à sexta-feira (exceto feriados), das 9h às 18h; in Canada by Goldman Sachs & Co. LLC; in Hong Kong by Goldman Sachs (Asia) L.L.C.; in India by Goldman Sachs (India) Securities Private Ltd.; in Japan by Goldman Sachs Japan Co., Ltd.; in the Republic of Korea by Goldman Sachs (Asia) L.L.C., Seoul Branch; in New Zealand by Goldman Sachs New Zealand Limited; in Russia by OOO Goldman Sachs; in Singapore by Goldman Sachs (Singapore) Pte. (Company Number: 198602165W); and in the United States of America by Goldman Sachs & Co. LLC. Goldman Sachs International has approved this research in connection with its distribution in the United Kingdom.

Goldman Sachs International ("GSI"), authorised by the Prudential Regulation Authority ("PRA") and regulated by the Financial Conduct Authority ("FCA") and the PRA, has approved this research in connection with its distribution in the United Kingdom.

European Economic Area: Goldman Sachs Bank Europe SE ("GSBE") is a credit institution incorporated in Germany and, within the Single Supervisory Mechanism, subject to direct prudential supervision by the European Central Bank and in other respects supervised by German Federal Financial Supervisory Authority (Bundesanstalt für Finanzdienstleistungsaufsicht, BaFin) and Deutsche Bundesbank and disseminates research within the European Economic Area.

General disclosures

This research is for our clients only. Other than disclosures relating to Goldman Sachs, this research is based on current public information that we consider reliable, but we do not represent it is accurate or complete, and it should not be relied on as such. The information, opinions, estimates and forecasts contained herein are as of the date hereof and are subject to change without prior notification. We seek to update our research as appropriate, but various regulations may prevent us from doing so. Other than certain industry reports published on a periodic basis, the large majority of reports are published at irregular intervals as appropriate in the analyst's judgment.

Goldman Sachs conducts a global full-service, integrated investment banking, investment management, and brokerage business. We have investment banking and other business relationships with a substantial percentage of the companies covered by Global Investment Research. Goldman Sachs & Co. LLC, the United States broker dealer, is a member of SIPC (https://www.sipc.org).

Our salespeople, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients and principal trading desks that reflect opinions that are contrary to the opinions expressed in this research. Our asset management area, principal trading desks and investing businesses may make investment decisions that are inconsistent with the recommendations or views expressed in this research.

The analysts named in this report may have from time to time discussed with our clients, including Goldman Sachs salespersons and traders, or may discuss in this report, trading strategies that reference catalysts or events that may have a near-term impact on the market price of the equity securities discussed in this report, which impact may be directionally counter to the analyst's published price target expectations for such stocks. Any such trading strategies are distinct from and do not affect the analyst's fundamental equity rating for such stocks, which rating reflects a stock's return potential relative to its coverage universe as described herein.

We and our affiliates, officers, directors, and employees will from time to time have long or short positions in, act as principal in, and buy or sell, the securities or derivatives, if any, referred to in this research, unless otherwise prohibited by regulation or Goldman Sachs policy.

The views attributed to third party presenters at Goldman Sachs arranged conferences, including individuals from other parts of Goldman Sachs, do not necessarily reflect those of Global Investment Research and are not an official view of Goldman Sachs.

Any third party referenced herein, including any salespeople, traders and other professionals or members of their household, may have positions in the products mentioned that are inconsistent with the views expressed by analysts named in this report.

This research is not an offer to sell or the solicitation of an offer to buy any security in any jurisdiction where such an offer or solicitation would be illegal. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual clients. Clients should consider whether any advice or recommendation in this research is suitable for their particular circumstances and, if appropriate, seek professional advice, including tax advice. The price and value of investments referred to in this research and the income from them may fluctuate. Past performance is not a guide to future performance, future returns are not guaranteed, and a loss of original capital may occur. Fluctuations in exchange rates could have adverse effects on the value or price of, or income derived from, certain investments.

Certain transactions, including those involving futures, options, and other derivatives, give rise to substantial risk and are not suitable for all investors. Investors should review current options and futures disclosure documents which are available from Goldman Sachs sales representatives or at https://www.theocc.com/about/publications/character-risks.jsp and https://www.goldmansachs.com/disclosures/cftc_fcm_disclosures. Transaction costs may be significant in option strategies calling for multiple purchase and sales of options such as spreads. Supporting documentation will be supplied upon request.

Differing Levels of Service provided by Global Investment Research: The level and types of services provided to you by Goldman Sachs Global Investment Research may vary as compared to that provided to internal and other external clients of GS, depending on various factors including your individual preferences as to the frequency and manner of receiving communication, your risk profile and investment focus and perspective (e.g., marketwide, sector specific, long term, short term), the size and scope of your overall client relationship with GS, and legal and regulatory constraints. As an example, certain clients may request to receive notifications when research on specific securities is published, and certain clients may request that specific data underlying analysts' fundamental analysis available on our internal client websites be delivered to them electronically through data feeds or otherwise. No change to an analyst's fundamental research views (e.g., ratings, price targets, or material changes to earnings estimates for equity securities), will be communicated to any client prior to inclusion of such information in a research report broadly disseminated through electronic publication to our internal client websites or through other means, as necessary, to all clients who are entitled to receive such reports.

All research reports are disseminated and available to all clients simultaneously through electronic publication to our internal client websites. Not all research content is redistributed to our clients or available to third-party aggregators, nor is Goldman Sachs responsible for the redistribution of our research by third party aggregators. For research, models or other data related to one or more securities, markets or asset classes (including related services) that may be available to you, please contact your GS representative or go to https://research.gs.com.

Disclosure information is also available at https://www.gs.com/research/hedge.html or from Research Compliance, 200 West Street, New York, NY

10282.

© 2026 Goldman Sachs.

You are permitted to store, display, analyze, modify, reformat, and print the information made available to you via this service only for your own use. You may not resell or reverse engineer this information to calculate or develop any index for disclosure and/or marketing or create any other derivative works or commercial product(s), data or offering(s) without the express written consent of Goldman Sachs. You are not permitted to publish, transmit, or otherwise reproduce this information, in whole or in part, in any format to any third party without the express written consent of Goldman Sachs. This foregoing restriction includes, without limitation, using, extracting, downloading or retrieving this information, in whole or in part, to train or finetune a machine learning or artificial intelligence system, or to provide or reproduce this information, in whole or in part, as a prompt or input to any such system.